# \*\* PUBLIC DISCLOSURE COPY \*\* Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

| A F                     | or the                     | $\pm$ 2022 calendar year, or tax year beginning $$ JUL $1,$ $2022$ $$ and en                               | nding J         | <u>UN 30, 2023</u>                  |                               |  |  |  |
|-------------------------|----------------------------|--|-----------------|-------------------------------------|-------------------------------|--|--|--|
|                         | heck if                    | C Name of organization   |                 | D Employer identifi                 | cation number                 |  |  |  |
| Г                       | Addres                     | Island Institute   |                 |                                     |                               |  |  |  |
|                         | Name<br>change             |  |                 | 22-27867                            | 31                            |  |  |  |
|                         | Initial<br>return<br>Final | Number and street (or P.O. box if mail is not delivered to street address)  Roy 548                        | oom/suite       | E Telephone number 207-594-9209     |                               |  |  |  |
|                         | ∟return/<br>termin<br>ated | City or town, state or province, country, and ZIP or foreign postal code                                   |                 | G Gross receipts \$ 36,643,086.     |                               |  |  |  |
| Г                       | Ameno                      | <b>3</b>   |                 | H(a) Is this a group return         |                               |  |  |  |
| F                       | Application                |  |                 | for subordinates                    |                               |  |  |  |
|                         | pendin                     | same as C above  |                 | <b>H(b)</b> Are all subordinates in |                               |  |  |  |
| <u> </u>                | ax-exe                     | empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or   | 527             |                                     | list. See instructions        |  |  |  |
|                         | Vebsit                     |  |                 | H(c) Group exemption                | n number                      |  |  |  |
| K F                     | orm of                     | organization: X Corporation Trust Association Other  | <b>L</b> Year o | of formation: 1983                  | M State of legal domicile: ME |  |  |  |
| Pa                      | art I                      | Summary  |                 |                                     |                               |  |  |  |
| ø                       |                            | Briefly describe the organization's mission or most significant activities: The Is                         |                 |                                     |                               |  |  |  |
| Activities & Governance |                            | sustain Maine's island and coastal communi   | ties,           | and exchan                          | ge ideas                      |  |  |  |
| ern8                    | l                          | Check this box if the organization discontinued its operations or disposed                                 | d of more       | 1                                   |                               |  |  |  |
| 80                      | l                          |  |                 | 3                                   | 17                            |  |  |  |
| <u>«</u>                |                            | Number of independent voting members of the governing body (Part VI, line 1b)                              |                 |                                     | 17                            |  |  |  |
| ies                     |                            | Total number of individuals employed in calendar year 2022 (Part V, line 2a)                               |                 |                                     | 83<br>17                      |  |  |  |
| Ĕ                       |                            | Total number of volunteers (estimate if necessary)   |                 |                                     |                               |  |  |  |
| Act                     |                            | Total unrelated business revenue from Part VIII, column (C), line 12                                       |                 |                                     | 51,648.                       |  |  |  |
|                         | l D                        | Net unrelated business taxable income from Form 990-T, Part I, line 11                                     | ·····           | 7b                                  | Current Year                  |  |  |  |
|                         | 8                          | Contributions and grants (Part VIII line 1h)   |                 | 5,826,528.                          | 6,879,028.                    |  |  |  |
| ine                     | 1                          | Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)                 |                 | 222,739.                            | 257,301.                      |  |  |  |
| Revenue                 | I                          | Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d) |                 | 1,505,470.                          | 3,947,132.                    |  |  |  |
| Be                      |                            | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                   |                 | 273,174.                            | 250,036.                      |  |  |  |
|                         | l                          | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)                         |                 | 7,827,911.                          | 11,333,497.                   |  |  |  |
|                         |                            | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                 | 709,085.                            | 1,524,665.                    |  |  |  |
|                         | l                          | Benefits paid to or for members (Part IX, column (A), line 4)  |                 | 0.                                  | 0.                            |  |  |  |
| S                       | 45                         | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)                          |                 | 4,292,960.                          | 5,096,624.                    |  |  |  |
| Expenses                | 16a                        | Professional fundraising fees (Part IX, column (A), line 11e)  |                 | 0.                                  | 0.                            |  |  |  |
| <u>6</u>                | b                          | Total fundraising expenses (Part IX, column (D), line 25) 970,978  | 8.              |                                     |                               |  |  |  |
| ũ                       | 17                         | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                 | 2,179,345.                          |                               |  |  |  |
|                         | 18                         | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)                                  |                 | 7,181,390.                          | 8,955,717.                    |  |  |  |
|                         | 19                         | Revenue less expenses. Subtract line 18 from line 12   |                 | 646,521.                            | 2,377,780.                    |  |  |  |
| Net Assets or           |                            |  |                 | ginning of Current Year             | End of Year                   |  |  |  |
| sets                    | 20                         | Total assets (Part X, line 16)   |                 | 34,942,404.                         | 36,646,542.                   |  |  |  |
| A As                    | 21                         | Total liabilities (Part X, line 26)  |                 | 906,213.                            | 1,002,280.                    |  |  |  |
| Ž.                      | 22                         | Net assets or fund balances. Subtract line 21 from line 20   |                 | 34,036,191.                         | 35,644,262.                   |  |  |  |
|                         | art II                     | Signature Block  |                 |                                     | The second of the Bod State   |  |  |  |
|                         | -                          | Ities of perjury, I declare that I have examined this return, including accompanying schedules ar          |                 |                                     | / knowledge and belief, it is |  |  |  |
| true,                   | correc                     | t, and complete. Declaration of preparer (other than officer) is based on all information of which         | n preparer      | lias any knowledge.                 |                               |  |  |  |
| Cia.                    | •                          | Signature of officer   |                 | I<br>Date                           |                               |  |  |  |
| Sigi<br>Her             |                            | Peter Rand, Chief Financial Officer  |                 |                                     |                               |  |  |  |
| ner                     | е                          | Type or print name and title   |                 |                                     |                               |  |  |  |
|                         |                            | Print/Type preparer's name Preparer's signature  |                 | Date Check [                        | PTIN                          |  |  |  |
| Paid                    |                            | Joseph R. Byrne Joseph R. Byrne  |                 | 2/02/24 if self-employ              | I                             |  |  |  |
|                         | arer                       | Firm's name Berry Dunn McNeil & Parker, LLC  |                 | Firm's EIN 01-0523282               |                               |  |  |  |
| -                       | Only                       | Firm's address 2211 Congress St  |                 |                                     |                               |  |  |  |
|                         |                            | Portland, ME 04102   |                 | Phone no. ( 2                       | 07)775-2387                   |  |  |  |
| May                     | the IF                     | RS discuss this return with the preparer shown above? See instructions                                     |                 |                                     | X Yes No                      |  |  |  |
|                         |                            |  |                 |                                     |                               |  |  |  |

| Pa     | Statement of Program Service Accomplishments  |                        |
|--------|---|------------------------|
|        | Check if Schedule O contains a response or note to any line in this Part III  | <u></u>                |
| 1      | Briefly describe the organization's mission:  | _                      |
|        | The Island Institute works to sustain Maine's island and coasta   |                        |
|        | communities, and exchanges ideas and experiences to further the   |                        |
|        | sustainability of communities here and elsewhere.   |                        |
|        |   |                        |
| 2      | Did the organization undertake any significant program services during the year which were not listed on the                      |                        |
|        | prior Form 990 or 990-EZ?   | Yes X No               |
|        | If "Yes," describe these new services on Schedule O.  |                        |
| 3      | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                      | Yes X No               |
|        | If "Yes," describe these changes on Schedule O.   |                        |
| 4      | Describe the organization's program service accomplishments for each of its three largest program services, as measured by        | expenses               |
|        | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total ex |                        |
|        | revenue, if any, for each program service reported.   | periodo, aria          |
| <br>4а |   | 261,193.)              |
| та     | Promoting economic resilience through programming which support   |                        |
|        | blue economy, critical business, broadband infrastructure and t   |                        |
|        | creative economy. Also, promoting climate resilience through  |                        |
|        | programming which supports clean energy and sea level rise resi   | liency                 |
|        | programming which supports cream energy and sea rever rise resi   | TIEHCY.                |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        | 1 500 015 052 500   | 102 124                |
| 4b     | (Code:) (Expenses \$1,508,215. including grants of \$273,790. ) (Revenue \$   |                        |
|        | Promoting brand awareness and centralized organizational resour   |                        |
|        | which support marketing and events, the Working Waterfront news   | paper,                 |
|        | the Island Journal magazine, Glenn Fund, and policy analysis.   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        | 4 506 505   | 100 010                |
| 4c     | (Code:) (Expenses \$1,506,705. including grants of \$171,805. ) (Revenue \$   | 123,010.               |
|        | Promoting social resilience through programming which supports  |                        |
|        | community leadership, island communities, workforce, and through  | n the                  |
|        | Island Fellows program.   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
|        |   |                        |
| 4d     | Other program services (Describe on Schedule O.)  |                        |
|        | (Expenses \$ including grants of \$ ) (Revenue \$   | )                      |
| 4e     | Total program service expenses 6,214,163.   |                        |
|        |   | Form <b>990</b> (2022) |

## Form 990 (2022) Island Institute Part IV Checklist of Required Schedules

|          |  |                 | Yes | No               |
|----------|--|-----------------|-----|------------------|
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |                 |     |                  |
|          | If "Yes," complete Schedule A  | 1               | X   |                  |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2               | X   |                  |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |                 |     |                  |
|          | public office? If "Yes," complete Schedule C, Part I   | 3               |     | Х                |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |                 |     |                  |
|          | during the tax year? If "Yes," complete Schedule C, Part II  | 4               | X   |                  |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |                 |     |                  |
| _        | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5               |     | х                |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  | ۰               |     |                  |
| Ū        | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6               |     | x                |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space,  | Ť               |     |                  |
| •        | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7               |     | x                |
|          | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>   | <b>-</b> '-     |     |                  |
| 8        | , ,  |                 |     | x                |
| _        | Schedule D, Part III   | 8               |     |                  |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |                 |     |                  |
|          | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |                 |     | , .              |
|          | If "Yes," complete Schedule D, Part IV   | 9               |     | X                |
| 10       | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |                 | 7.7 |                  |
|          | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10              | X   |                  |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,  |                 |     |                  |
|          | as applicable.   |                 |     |                  |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |                 |     |                  |
|          | Part VI  | 11a             | X   |                  |
| b        | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   |                 |     |                  |
|          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b             |     | X                |
| С        | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |                 |     |                  |
|          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c             |     | X                |
| d        | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |                 |     |                  |
|          | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d             | X   |                  |
| е        | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e             | Х   |                  |
| f        | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |                 |     |                  |
|          | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f             | Х   |                  |
| 12a      | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |                 |     |                  |
|          | Schedule D, Parts XI and XII   | 12a             | Х   |                  |
| h        | Was the organization included in consolidated, independent audited financial statements for the tax year?  |                 |     |                  |
|          | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b             |     | x                |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13              |     | X                |
| 14a      |  | 14a             |     | X                |
| 14a<br>b | Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | <del>  -a</del> |     | <del></del>      |
| D        | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |                 |     |                  |
|          |  | 14b             |     | x                |
| 15       | or more? If "Yes," complete Schedule F, Parts I and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any                                    | 140             |     |                  |
| 15       |  | 45              |     | x                |
| 40       | foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to                       | 15              |     |                  |
| 16       |  | 4.0             |     | v                |
|          | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16              |     | X                |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |                 |     | <sub>V</sub>     |
|          | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17              |     | X                |
| 18       | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |                 |     | \ <sub>3,7</sub> |
|          | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18              |     | X                |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |                 |     |                  |
|          | complete Schedule G, Part III  | 19              |     | <u> X</u>        |
| 20a      | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a             |     | X                |
| b        | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b             |     | <u> </u>         |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |                 |     |                  |
|          | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II  | 21              | Х   |                  |
|          |  |                 |     |                  |

| Form            |   | 86731    | Р   | age <b>4</b>                                     |
|-----------------|---|----------|-----|--|
| Pa              | rt IV Checklist of Required Schedules (continued)   |          | ı   |  |
|                 |   |          | Yes | No   |
| 22              | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |          | 37  |  |
|                 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22       | X   | _  |
| 23              | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current   |          |     |  |
|                 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |          | Х   |  |
| 04-             | Schedule J  | 23       |     | ├─   |
| 24a             | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |          |     |  |
|                 | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  | 04-      |     | X  |
| h               | Schedule K. If "No," go to line 25a  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  |          |     | 1  |
|                 | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | 240      |     | $\vdash$   |
| C               |   | 24c      |     |  |
| 4               | any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  |          |     |  |
|                 | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  | 240      |     | <u> </u>   |
| ZJa             | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a      |     | X  |
| h               | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  | 254      |     | <del> </del>                                     |
| b               | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |          |     |  |
|                 | , ,   | 25b      |     | X  |
| 26              | Schedule L, Part I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   | 230      |     | <del> </del>                                     |
| 20              | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |          |     |  |
|                 | controlled entity or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i>  | 26       |     | X  |
| 27              | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   | 20       |     | <del> </del>                                     |
| 21              | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   | .        |     |  |
|                 | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | - 1      |     | X  |
| 28              | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,  |          |     | 1  |
| 20              |   |          |     |  |
| _               | instructions for applicable filing thresholds, conditions, and exceptions):   |          |     |  |
| а               | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  | 200      |     | X  |
| L               | "Yes," complete Schedule L, Part IV   |          |     | X  |
|                 | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b      |     | <del>  ^</del>                                   |
| C               | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If  | 200      |     | x  |
| 29              | "Yes," complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   |          | Х   | <del>  ^</del> `                                 |
| 30              | Did the organization receive more than \$25,000 in non-cash contributions? If "yes," complete Schedule M  | 29       | 21  | $\vdash$   |
| 30              | contributions? If "Yes," complete Schedule M  | 30       |     | x  |
| 31              | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  |          |     | X  |
| 32              | Did the organization required to the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |          |     | <del>  ^</del> `                                 |
| 32              | , ,   | 32       |     | x  |
| 33              | Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   | 32       |     | 1  |
| 33              |   | 33       |     | x  |
| 34              | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and                    | 33       |     | 1  |
| J <del>-1</del> |   | 34       | х   |  |
| 25.0            | Part V, line 1  Did the organization have a controlled entity within the meaning of section 512(b)(13)?   |          | 21  | Х  |
|                 | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity      | 35a      |     | 1  |
| b               |   | 35b      |     |  |
| 26              | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   |          |     | <del>                                     </del> |
| 36              | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  |          |     | x  |
| 27              | If "Yes," complete Schedule R, Part V, line 2   | 36       |     | <del>  ^</del>                                   |
| 37              |   | 27       |     | X  |
| 20              | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37       |     | <u> </u>   |
| 38              |   | 20       | Х   |  |
| Pa              | Note: All Form 990 filers are required to complete Schedule O  rt V Statements Regarding Other IRS Filings and Tax Compliance   | 38       | Λ   |  |
|                 | Check if Schoolule O contains a response or note to any line in this Part V   |          |     |  |
|                 | Check if Schedule O contains a response of note to any line in this Part v  | <u></u>  | Vac | NI-  |
| 4.              | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  | 59       | Yes | No   |
|                 | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b   | 0        |     |  |
|                 | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  | $\dashv$ |     |  |
| C               | 2.3 and organization compry with backap withholding falco for reportable payments to vehicle and reportable gaining   |          |     | 1  |

(gambling) winnings to prize winners?

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|--------|--|--------------|-----|--------------|
| Par    | t V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |              | ı   |              |
|        | i i  |              | Yes | No           |
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |              |     |              |
|        | filed for the calendar year ending with or within the year covered by this return 2a   |              |     |              |
|        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b           | X   |              |
|        | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a           | X   |              |
|        | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  | 3b           | Х   |              |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  |              |     | ٦,           |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a           |     | X            |
| b      | If "Yes," enter the name of the foreign country  |              |     |              |
| _      | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |              |     | 37           |
|        | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | <u>5a</u>    |     | X            |
|        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b           |     |              |
|        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c           |     |              |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit  |              |     | , .          |
|        | any contributions that were not tax deductible as charitable contributions?  | 6a           |     | X            |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |              |     |              |
| _      | were not tax deductible?   | 6b           |     |              |
| 7      | Organizations that may receive deductible contributions under section 170(c).  | 7-           |     | х            |
| a      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a           |     | Α.           |
| b      | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b           |     |              |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required  | 70           |     | x            |
| a      | to file Form 8282?  If "Yes," indicate the number of Forms 8282 filed during the year  7d  | 7c           |     | 22           |
|        | Did the anniestic and the desired that the size of the desired the size of the | 7e           |     | Х            |
| e<br>f |  | 7f           |     | X            |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g           |     |              |
| 9<br>h | If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?   | 79<br>7h     |     |              |
| 8      | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the   | <b>,,,</b>   |     |              |
| Ü      | sponsoring organization have excess business holdings at any time during the year?   | 8            |     |              |
| 9      | Sponsoring organizations maintaining donor advised funds.  |              |     |              |
| а      | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a           |     |              |
| b      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b           |     |              |
| 10     | Section 501(c)(7) organizations. Enter:  |              |     |              |
| а      | Initiation fees and capital contributions included on Part VIII, line 12   |              |     |              |
| b      | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |              |     |              |
| 11     | Section 501(c)(12) organizations. Enter:   |              |     |              |
| а      | Gross income from members or shareholders  |              |     |              |
|        | Gross income from other sources. (Do not net amounts due or paid to other sources against  |              |     |              |
|        | amounts due or received from them.)  |              |     |              |
| 12a    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a          |     |              |
| b      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |              |     |              |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.   |              |     |              |
| а      | Is the organization licensed to issue qualified health plans in more than one state?   | 13a          |     |              |
|        | Note: See the instructions for additional information the organization must report on Schedule O.  |              |     |              |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the   |              |     |              |
|        | organization is licensed to issue qualified health plans   |              |     |              |
| С      | Enter the amount of reserves on hand   |              |     |              |
| 14a    | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a          |     | X            |
| b      | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  | 14b          |     |              |
| 15     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |              |     |              |
|        | excess parachute payment(s) during the year?   | 15           |     | X            |
|        | If "Yes," see the instructions and file Form 4720, Schedule N.   |              |     |              |
| 16     | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16           |     | X            |
|        | If "Yes," complete Form 4720, Schedule O.  |              |     |              |
| 17     | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities  |              |     |              |
|        | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   | 17           | l   | I            |

232005 12-13-22

Form **990** (2022)

If "Yes," complete Form 6069.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 17 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 17 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed  ${
m ME}$ Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request \_\_\_ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records Peter Rand - 207-594-9209

Form **990** (2022)

386 Main Street, PO Box 648, Rockland

#### Form 990 (2022) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEĆ) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A)  Name and title                             | (B) Average hours per                                      | box              | not c                   | ss per   | ition<br>more<br>rson is | than o                       | n an | (D) Reportable compensation                                 | (E) Reportable compensation                                   | (F) Estimated amount of  |
|---|--|------------------|-------------------------|----------|--------------------------|------------------------------|------|---|---|--|
|   | week (list any hours for related organizations below line) | stee or director | In stit utional trustee | Officer  | Key employee             | Highest compensated employee |      | from<br>the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | from related<br>organizations<br>(W-2/1099-MISC/<br>1099-NEC) | other compensation from the organization and related organizations |
| (1) Anthony Chatwin Past President              | 40.00  | -                |                         | v        |                          |                              |      | 225 525   | 0.  | 600  |
|   | 0.00   |                  |                         | Х        |                          |                              |      | 235,535.  | 0.  | 699.   |
| (2) Susan Bernier<br>Chief Philanthropy Officer | 0.00   | 1                |                         |          |                          | X                            |      | 166,781.  | 0.  | 10,075.  |
| (3) Peter Rand                                  | 40.00  |                  |                         |          |                          | ^                            |      | 100,701.  | 0.  | 10,075.  |
| Chief Financial Officer                         | 0.00   |                  |                         | х        |                          |                              |      | 151,061.  | 0.  | 21,866.  |
| (4) Nicholas Battista                           | 40.00  |                  |                         |          |                          |                              |      | <u> </u>  |   | ,  |
| Chief Policy Officer                            | 0.00   |                  |                         |          |                          | x                            |      | 114,551.  | 0.  | 15,432.  |
| (5) Kimberly Hamilton                           | 40.00  |                  |                         |          |                          |                              |      | ·   |   | •  |
| President                                       | 0.00   |                  |                         | Х        |                          |                              |      | 37,856.   | 0.  | 1,402.   |
| (6) Kristin Howard                              | 2.00   |                  |                         |          |                          |                              |      |   |   | -  |
| Chair   | 0.00   | Х                |                         | Х        |                          |                              |      | 0.  | 0.  | 0.   |
| (7) Douglas Henderson                           | 2.00   |                  |                         |          |                          |                              |      |   |   |  |
| Vice Chair                                      | 0.00   | Х                |                         | Х        |                          |                              |      | 0.  | 0.  | 0.   |
| (8) Kate Vogt                                   | 1.00   |                  |                         |          |                          |                              |      |   |   |  |
| Treasurer                                       | 0.00   | Х                |                         | Х        |                          |                              |      | 0.  | 0.  | 0.   |
| (9) Charles Owen Verrill, Jr.                   | 2.00   |                  |                         |          |                          |                              |      |   |   |  |
| Secretary                                       | 0.00   | Х                |                         | Х        |                          |                              |      | 0.  | 0.  | 0.   |
| (10) Michael P. Boyd                            | 1.00   |                  |                         |          |                          |                              |      |   |   |  |
| Clerk   | 0.00   | Х                |                         | Х        |                          |                              |      | 0.  | 0.  | 0.   |
| (11) Sebastian Belle                            | 1.00   |                  |                         |          |                          |                              |      |   |   |  |
| Trustee   | 0.00   | Х                |                         |          |                          |                              |      | 0.  | 0.  | 0.   |
| (12) Shey Conover                               | 1.00   |                  |                         |          |                          |                              |      |   |   |  |
| Trustee   | 0.00   | Х                |                         |          |                          |                              |      | 0.  | 0.  | 0.   |
| (13) David Cousens                              | 1.00   |                  |                         |          |                          |                              |      |   | _   | _  |
| Trustee   | 0.00   | Х                |                         |          |                          |                              |      | 0.  | 0.  | 0.   |
| (14) Megan McGinnis Dayton                      | 1.00   | 1                |                         |          |                          |                              |      |   |   | _  |
| Trustee   | 0.00   | Х                |                         |          |                          |                              |      | 0.  | 0.  | 0.   |
| (15) Michael Felton                             | 1.00   | ļ                |                         |          |                          |                              |      |   |   |  |
| Trustee   | 0.00   | X                |                         |          | _                        | _                            | _    | 0.  | 0.  | 0.   |
| (16) Nathan Johnson                             | 1.00   |                  |                         |          |                          |                              |      |   |   | _  |
| Trustee   | 0.00   | X                | _                       |          |                          | _                            |      | 0.  | 0.  | 0.   |
| (17) Emily B. Lane                              | 2.00   | ٠,               |                         |          |                          |                              |      |   | _   | _  |
| Trustee   | 0.00   | X                |                         | <u> </u> | <u> </u>                 |                              |      | 0.  | 0.  | 0.   |

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| Form 990 (2022) ISTAIIQ II  | istitute   | •                              |                            |                         |                |                              |        |   | 22-21                                       | 00       | <u>/ 3 T</u>  | Pa                              | age ㅇ          |
|---|--|--------------------------------|----------------------------|-------------------------|----------------|------------------------------|--------|---|---|----------|---------------|---------------------------------|----------------|
| Part VII   Section A. Officers, Directors, Trus   | tees, Key Emp  | oloy                           | ees,                       | and                     | j Hi           | ghes                         | st C   | ompensated Employee                                 | s (continued)                               |          |               |                                 |                |
| (A)<br>Name and title   | (B)<br>Average<br>hours per<br>week                                  | box                            | not c<br>, unle<br>icer ar | Pos<br>heck i<br>ss per | more<br>rson i | than                         | h an   | ( <b>D)</b> Reportable compensation from            | (E)  Reportable compensation from related   | - 1      | Esti<br>amo   | (F)<br>imate<br>ount o<br>other |                |
|   | (list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee      | Officer                 | Key employee   | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | organizations<br>(W-2/1099-MIS<br>1099-NEC) |          | orgar         | m the<br>nizati<br>relate       | e<br>ion<br>ed |
| (18) Bryan Lewis<br>Trustee   | 1.00   | х                              |                            |                         |                |                              |        | 0.  |   | 0.       |               |                                 | 0.             |
| (19) Michael Sant   | 1.00   |                                |                            |                         |                |                              |        |   |   | *        |               |                                 |                |
| Trustee   | 0.00   | Х                              |                            |                         |                |                              |        | 0.  |   | 0.       |               |                                 | 0.             |
| (20) Barbara Sweet  | 1.00   |                                |                            |                         |                |                              |        |   |   | $\neg$   |               |                                 |                |
| Trustee   | 0.00   | Х                              |                            |                         |                |                              |        | 0.  |   | 0.       |               |                                 | 0.             |
| (21) Carol White  | 1.00   |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| Trustee   | 0.00   | Х                              |                            |                         |                |                              |        | 0.  |   | 0.       |               |                                 | 0.             |
| (22) Donna Wiegle   | 1.00   |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| Trustee   | 0.00   | Х                              |                            |                         |                |                              |        | 0.  |   | 0.       |               |                                 | 0.             |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                | <u> </u>                   |                         |                | _                            |        |   |   | $\dashv$ |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| -   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| 1b Subtotal   |  |                                |                            |                         |                |                              |        | 705,784.  |   | 0.       | <u>49</u>     | <u>, 4</u>                      | 74.            |
| c Total from continuation sheets to Part VI   |  |                                |                            |                         |                |                              |        | 705,784.  |   | 0.       | 40            | , 4                             | <u>0.</u>      |
| d Total (add lines 1b and 1c)   |  |                                |                            |                         |                |                              |        |   | 000 of reportable                           |          | 43            | <u>, 4</u>                      | / 4 •          |
| compensation from the organization  |  |                                |                            |                         |                | ,                            |        |   |   |          |               |                                 | 4              |
|   |  |                                |                            |                         |                |                              |        |   |   | ſ        |               | Yes                             | No             |
| 3 Did the organization list any <b>former</b> officer,  | *  | ,                              | ,                          | •                       | ,              | ,                            | _      |   | •   |          | 3             |                                 | Х              |
| line 1a? If "Yes," complete Schedule J for so 4 For any individual listed on line 1a, is the su |  |                                |                            |                         |                |                              |        |   |   |          | 3             |                                 |                |
| and related organizations greater than \$150  |  |                                |                            |                         |                |                              |        |   |   |          | 4             | х                               |                |
| 5 Did any person listed on line 1a receive or a   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| rendered to the organization? If "Yes." com   |  |                                |                            |                         |                |                              |        |   |   |          | 5             |                                 | Х              |
| Section B. Independent Contractors  | •  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
| 1 Complete this table for your five highest con   |  |                                |                            |                         |                |                              |        |   |   | ensat    | ion fron      | n                               |                |
| the organization. Report compensation for t   | the calendar ye  | ear e                          | endir                      | ng w                    | ith c          | or wi                        | thin   |   | ear.  |          |               |                                 |                |
| (A)<br>Name and business  | address  |                                |                            |                         |                |                              |        | ( <b>B)</b><br>Description of s                     | services                                    | C        | (C)<br>ompens |                                 | n              |
| KMA Consulting LLC  |  |                                |                            |                         |                |                              |        | 1   |   |          |               |                                 |                |
| 251 US Route One, Falmout   | h, ME 0  | 41                             | 05                         |                         |                |                              |        | HR Consultin  | g   |          | 202           | , 54                            | 41.            |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |
|   |  |                                |                            |                         |                |                              |        |   |   |          |               |                                 |                |

Form **990** (2022)

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Form 990 (2022) Island Institute
Part VIII Statement of Revenue

|  |    |          | <ul> <li>Check if Schedule O co</li> </ul> | ntains     | s a respons  | se o       | r note to any line | e in this Part VIII |                                    |                  |                                    |
|--|----|----------|--|------------|--------------|------------|--------------------|---------------------|------------------------------------|------------------|------------------------------------|
|  |    |          |  |            |              |            |                    | (A)                 | (B)                                | (C)              | (D)                                |
|  |    |          |  |            |              |            |                    | Total revenue       | Related or exempt function revenue | Unrelated        | Revenue excluded<br>from tax under |
|  |    |          |  |            |              |            |                    |                     | Tunction revenue                   | business revenue | sections 512 - 514                 |
| ပ္ ပ   | 1  | а        | Federated campaigns                        |            | 1a           |            |                    |                     |                                    |                  |                                    |
| Contributions, Gifts, Grants and Other Similar Amounts |    |          | Membership dues                            |            |              |            | 1,756,863.         |                     |                                    |                  |                                    |
| <u>क</u> ही  |    |          | Fundraising events                         |            |              |            |                    |                     |                                    |                  |                                    |
| ifts<br>Ir A   |    |          | Related organizations                      |            |              |            |                    |                     |                                    |                  |                                    |
| nik<br>G   |    |          | Government grants (contrib                 |            |              |            | 428,020.           |                     |                                    |                  |                                    |
| Sis  |    |          | All other contributions, gifts, gr         |            |              |            |                    |                     |                                    |                  |                                    |
| ber<br>her   |    |          | similar amounts not included al            |            | 1 1          |            | 4,694,145.         |                     |                                    |                  |                                    |
| 텵  |    | a        | Noncash contributions included in line     |            |              |            | 27,920.            |                     |                                    |                  |                                    |
| Sor  |    | h        | Total. Add lines 1a-1f                     |            |              |            |                    | 6,879,028.          |                                    |                  |                                    |
|  |    |          |  |            |              |            | Business Code      |                     |                                    |                  |                                    |
| Ð  | 2  | а        | Earned Income                              |            |              | Ī          | 900099             | 154,613.            | 154,613.                           |                  |                                    |
| Š  |    | b        | Publications/Informat                      | ion        |              |            | 541800             | 51,648.             |                                    | 51,648.          |                                    |
| Sel  |    | С        | Other Income                               |            |              |            | 900099             | 51,040.             | 51,040.                            |                  |                                    |
| am   |    | d        |  |            |              |            |                    |                     |                                    |                  |                                    |
| Program Service<br>Revenue                             |    | е        |  |            |              |            |                    |                     |                                    |                  |                                    |
| P  |    | f        | All other program service re               | venue      | e            | _ [        |                    |                     |                                    |                  |                                    |
|  |    | g        | Total. Add lines 2a-2f                     |            |              | <u></u>    |                    | 257,301.            |                                    |                  |                                    |
|  | 3  |          | Investment income (including               | ng divi    | idends, int  | eres       | t, and             |                     |                                    |                  |                                    |
|  |    |          | other similar amounts)                     |            |              |            |                    | 688,197.            |                                    |                  | 688,197.                           |
|  | 4  |          | Income from investment of                  |            |              |            |                    |                     |                                    |                  |                                    |
|  | 5  |          | Royalties                                  |            |              |            |                    |                     |                                    |                  |                                    |
|  |    |          |  |            | (i) Real     |            | (ii) Personal      |                     |                                    |                  |                                    |
|  | 6  | а        | Gross rents                                | 3a         |              |            |                    |                     |                                    |                  |                                    |
|  |    | b        | Less: rental expenses                      | 6b         |              |            |                    |                     |                                    |                  |                                    |
|  |    | С        | Rental income or (loss)                    | 6c         |              |            |                    |                     |                                    |                  |                                    |
|  |    | d        | Net rental income or (loss)                |            |              | <u>.</u>   |                    |                     |                                    |                  |                                    |
|  | 7  | а        | Gross amount from sales of                 | _(         | i) Securitie | s          | (ii) Other         |                     |                                    |                  |                                    |
|  |    |          | assets other than inventory                | 7a 2       | 8,211,68     | 3.         |                    |                     |                                    |                  |                                    |
|  |    | b        | Less: cost or other basis                  |            |              | _          |                    |                     |                                    |                  |                                    |
| nue  |    |          | and sales expenses                         |            |              |            |                    |                     |                                    |                  |                                    |
| e e  |    |          | Gain or (loss)                             |            | 3,258,93     |            |                    | 2 050 025           |                                    |                  | 2050025                            |
| her Revenue  |    |          | Net gain or (loss)                         |            |              | ·····      |                    | 3,258,935.          |                                    |                  | 3258935.                           |
|  | 8  | а        | Gross income from fundraising              |            | _            |            |                    |                     |                                    |                  |                                    |
| Ò  |    |          | including \$                               |            |              |            |                    |                     |                                    |                  |                                    |
|  |    |          | contributions reported on lin              | ,          |              | <b>.</b> . |                    |                     |                                    |                  |                                    |
|  |    | <b>L</b> | Part IV, line 18<br>Less: direct expenses  |            |              | 8a<br>8b   |                    |                     |                                    |                  |                                    |
|  |    |          | Net income or (loss) from fu               |            |              |            |                    |                     |                                    |                  |                                    |
|  |    |          | Gross income from gaming                   |            | · .          | Ì          |                    |                     |                                    |                  |                                    |
|  | 3  | u        | Part IV, line 19                           |            |              | 9a         |                    |                     |                                    |                  |                                    |
|  |    | h        | Less: direct expenses                      |            |              | 9b         |                    |                     |                                    |                  |                                    |
|  |    |          | Net income or (loss) from ga               |            | _            | 0.0        |                    |                     |                                    |                  |                                    |
|  |    |          | Gross sales of inventory, les              |            |              |            |                    |                     |                                    |                  |                                    |
|  |    |          | and allowances                             |            |              | 10a        | 606,877.           |                     |                                    |                  |                                    |
|  |    | b        | Less: cost of goods sold                   |            |              | 10b        | 356,841.           |                     |                                    |                  |                                    |
|  |    |          | Net income or (loss) from sa               |            | _            |            |                    | 250,036.            | 250,036.                           |                  |                                    |
|  |    |          |  |            |              |            | Business Code      |                     |                                    |                  |                                    |
| ons e  | 11 | а        |  |            |              | _ [        |                    |                     |                                    |                  |                                    |
| Miscellaneous<br>Revenue                               |    | b        |  |            |              | _ [        |                    |                     |                                    |                  |                                    |
| eve  |    | С        |  |            |              | _ [        |                    |                     |                                    |                  |                                    |
| Misc<br>B  |    | d        | All other revenue                          |            |              | [          |                    |                     |                                    |                  |                                    |
|  |    | е        | Total. Add lines 11a-11d                   |            |              |            |                    |                     |                                    |                  |                                    |
|  | 12 |          | Total revenue. See instructions            | <u>s .</u> |              |            |                    | 11,333,497.         | 455,689.                           | 51,648.          | 3947132.                           |

232009 12-13-22

Form **990** (2022)

# Form 990 (2022) Island Institute Part IX Statement of Functional Expenses

| Sect   | Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).  |                       |   |                                     |                                       |  |  |  |  |  |  |
|--------|---|-----------------------|---|-------------------------------------|---------------------------------------|--|--|--|--|--|--|
|        | Check if Schedule O contains a respon   |                       |   | (0)                                 | (5)                                   |  |  |  |  |  |  |
|        | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | ( <b>B</b> )<br>Program service<br>expenses | (C) Management and general expenses | <b>(D)</b><br>Fundraising<br>expenses |  |  |  |  |  |  |
| 1      | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 1,307,002.            | 1,307,002.                                  |                                     |                                       |  |  |  |  |  |  |
| 2      | Grants and other assistance to domestic   |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | individuals. See Part IV, line 22   | 217,663.              | 217,663.                                    |                                     |                                       |  |  |  |  |  |  |
| 3      | Grants and other assistance to foreign  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | organizations, foreign governments, and foreign   |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | individuals. See Part IV, lines 15 and 16   |                       |   |                                     |                                       |  |  |  |  |  |  |
| 4      | Benefits paid to or for members   |                       |   |                                     |                                       |  |  |  |  |  |  |
| 5      | Compensation of current officers, directors,  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | trustees, and key employees   | 490,044.              | 59,465.                                     | 334,220.                            | 96,359.                               |  |  |  |  |  |  |
| 6      | Compensation not included above to disqualified   |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | persons (as defined under section 4958(f)(1)) and   |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | persons described in section 4958(c)(3)(B)  | 2 525 522             | 2 722 242                                   | 44.4.044                            |                                       |  |  |  |  |  |  |
| 7      | Other salaries and wages  | 3,735,790.            | 2,738,218.                                  | 414,941.                            | 582,631.                              |  |  |  |  |  |  |
| 8      | Pension plan accruals and contributions (include  | 100 000               | 00 100                                      | 00 000                              | 10 450                                |  |  |  |  |  |  |
|        | section 401(k) and 403(b) employer contributions)   | 137,372.              | 98,106.                                     | 20,808.                             | 18,458.                               |  |  |  |  |  |  |
| 9      | Other employee benefits   | 430,204.              | 293,376.                                    | 70,350.                             | 66,478.                               |  |  |  |  |  |  |
| 10     | Payroll taxes   | 303,214.              | 201,735.                                    | 53,156.                             | 48,323.                               |  |  |  |  |  |  |
| 11     | Fees for services (nonemployees):   |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | Management  | 22 764                | F F0.6                                      | 10 050                              |                                       |  |  |  |  |  |  |
| b      | 3   | 23,764.               | 5,506.                                      | 18,258.                             |                                       |  |  |  |  |  |  |
|        | Accounting  | 37,118.               |   | 37,118.                             |                                       |  |  |  |  |  |  |
| d      | , 0   | 21,395.               |   | 21,395.                             |                                       |  |  |  |  |  |  |
| e      | , ,   | 126,446.              |   | 126 446                             |                                       |  |  |  |  |  |  |
| f      | Investment management fees  | 120,440.              |   | 126,446.                            |                                       |  |  |  |  |  |  |
| g      | Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)  | 438,393.              | 272,127.                                    | 156,483.                            | 9,783.                                |  |  |  |  |  |  |
| 12     | Advertising and promotion   | 53,593.               | 53,593.                                     | ,                                   |                                       |  |  |  |  |  |  |
| 13     | Office expenses   | 195,971.              | 137,176.                                    | 28,739.                             | 30,056.                               |  |  |  |  |  |  |
| 14     | Information technology  | 330,190.              | 73,952.                                     | 238,809.                            | 17,429.                               |  |  |  |  |  |  |
| 15     | Royalties   | ·                     |   | ·                                   | •                                     |  |  |  |  |  |  |
| 16     | Occupancy   | 226,605.              | 104,747.                                    | 121,858.                            |                                       |  |  |  |  |  |  |
| 17     | Travel  | 108,339.              | 72,796.                                     | 16,939.                             | 18,604.                               |  |  |  |  |  |  |
| 18     | Payments of travel or entertainment expenses  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | for any federal, state, or local public officials   |                       |   |                                     |                                       |  |  |  |  |  |  |
| 19     | Conferences, conventions, and meetings  | 106,239.              | 52,127.                                     | 35,764.                             | 18,348.                               |  |  |  |  |  |  |
| 20     | Interest  |                       |   |                                     |                                       |  |  |  |  |  |  |
| 21     | Payments to affiliates  |                       |   |                                     |                                       |  |  |  |  |  |  |
| 22     | Depreciation, depletion, and amortization   | 99,259.               | 61,369.                                     | 27,603.                             | 10,287.                               |  |  |  |  |  |  |
| 23     | Insurance   | 28,453.               | 300.  | 28,153.                             |                                       |  |  |  |  |  |  |
| 24     | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) |                       |   |                                     |                                       |  |  |  |  |  |  |
| а      | Equipment Cost & Misc.  | 292,958.              | 268,704.                                    | 11,070.                             | 13,184.                               |  |  |  |  |  |  |
| a<br>b | Pulications   | 230,652.              | 190,600.                                    | 234.                                | 39,818.                               |  |  |  |  |  |  |
| c      | Employee Training & Dev   | 15,053.               | 5,601.                                      | 8,232.                              | 1,220.                                |  |  |  |  |  |  |
| d      |   |                       | 0,00=0                                      | 0,2021                              |                                       |  |  |  |  |  |  |
| e      | All other expenses  |                       |   |                                     |                                       |  |  |  |  |  |  |
| 25     | Total functional expenses. Add lines 1 through 24e  | 8,955,717.            | 6,214,163.                                  | 1,770,576.                          | 970,978.                              |  |  |  |  |  |  |
| 26     | Joint costs. Complete this line only if the organization  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | reported in column (B) joint costs from a combined  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | educational campaign and fundraising solicitation.  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        | Check here if following SOP 98-2 (ASC 958-720)  |                       |   |                                     |                                       |  |  |  |  |  |  |
|        |   |                       |   |                                     | Earm 990 (2022)                       |  |  |  |  |  |  |

## Form 990 (2022) Part X | Balance Sheet

| Par                         | t X      | Balance Sheet   |          |                                       |                                 |                         |                                       |
|-----------------------------|----------|---|----------|---------------------------------------|---------------------------------|-------------------------|---------------------------------------|
|                             |          | Check if Schedule O contains a response or note   | to an    | line in this Part X                   |                                 |                         | X                                     |
|                             |          |   |          |                                       | <b>(A)</b><br>Beginning of year |                         | <b>(B)</b><br>End of year             |
|                             | 1        | Cash - non-interest-bearing   |          |                                       | 44,515.                         | 1                       | 50,029.                               |
|                             | 2        | Savings and temporary cash investments  |          |                                       | 1,716,586.                      | 2                       | 2,866,316.                            |
|                             | 3        | Pledges and grants receivable, net  |          |                                       | 1,339,514.                      | 3                       | 717,673.                              |
|                             | 4        | Accounts receivable, net  |          |                                       | 52,040.                         | 4                       | 88,377.                               |
|                             | 5        | Loans and other receivables from any current or   |          |                                       |                                 |                         |                                       |
|                             |          | trustee, key employee, creator or founder, substa   | antial c | ontributor, or 35%                    |                                 |                         |                                       |
|                             |          | controlled entity or family member of any of these  | e perso  | ons                                   |                                 | 5                       |                                       |
|                             | 6        | Loans and other receivables from other disqualifi   | ed per   | sons (as defined                      |                                 |                         |                                       |
|                             |          | under section 4958(f)(1)), and persons described  | in sec   | tion 4958(c)(3)(B)                    |                                 | 6                       |                                       |
| ţ                           | 7        | Notes and loans receivable, net   |          |                                       | 1,016,765.                      | 7                       | 51,700.                               |
| Assets                      | 8        | Inventories for sale or use   |          |                                       | 256,149.                        | 8                       | 299,624.                              |
| ۲                           | 9        | Prepaid expenses and deferred charges   |          |                                       | 142,313.                        | 9                       | 152,006.                              |
|                             | 10a      | Land, buildings, and equipment: cost or other   |          | 2 252 404                             |                                 |                         |                                       |
|                             |          | basis. Complete Part VI of Schedule D   | 10a      | 3,350,401.                            | 010 601                         |                         | 000                                   |
|                             | b        | Less: accumulated depreciation  |          |                                       | 918,631.                        |                         | 933,229.                              |
|                             | 11       | Investments - publicly traded securities  |          |                                       | 26,736,340.                     | 11                      | 28,697,582.                           |
|                             | 12       | Investments - other securities. See Part IV, line 1   |          |                                       | 94,557.                         | 12                      | 94,557.                               |
|                             | 13       | Investments - program-related. See Part IV, line 1  | 0        | 13                                    | F1 20C                          |                         |                                       |
|                             | 14       | Intangible assets   |          | 0.                                    | 14                              | 51,386.                 |                                       |
|                             | 15       | Other assets. See Part IV, line 11  |          |                                       | 2,624,994.                      | 15                      | 2,644,063.                            |
|                             | 16       | Total assets. Add lines 1 through 15 (must equa   | 1        | 34,942,404.<br>794,846.               | 16                              | 36,646,542.<br>827,298. |                                       |
|                             | 17       | Accounts payable and accrued expenses   |          | 1                                     | /94,040.                        | 17                      | 041,490.                              |
|                             | 18       | Grants payable  | 11,367.  | 18                                    | 23,596.                         |                         |                                       |
|                             | 19       | Deferred revenue  |          | 11,307.                               | 19                              | ∠3,390•                 |                                       |
|                             | 20<br>21 | Tax-exempt bond liabilities   |          | 1                                     |                                 | 20<br>21                |                                       |
|                             | 22       | Escrow or custodial account liability. Complete F Loans and other payables to any current or former |          |                                       |                                 | 21                      |                                       |
| Liabilities                 | 22       | trustee, key employee, creator or founder, substa   |          |                                       |                                 |                         |                                       |
| <u>≣</u>                    |          | controlled entity or family member of any of these  |          |                                       |                                 | 22                      |                                       |
| Lia                         | 23       | Secured mortgages and notes payable to unrelate   |          |                                       |                                 | 23                      |                                       |
|                             | 24       | Unsecured notes and loans payable to unrelated  |          | · · · · · · · · · · · · · · · · · · · | 100,000.                        | 24                      | 100,000.                              |
|                             | 25       | Other liabilities (including federal income tax, pay  | -        |                                       | 200,0001                        |                         | 200,000                               |
|                             |          | parties, and other liabilities not included on lines  |          |                                       |                                 |                         |                                       |
|                             |          | of Schedule D   | -        | · 1                                   | 0.                              | 25                      | 51,386.                               |
|                             | 26       | Total liabilities. Add lines 17 through 25  |          | 1                                     | 906,213.                        | 26                      | 1,002,280.                            |
| İ                           |          | Organizations that follow FASB ASC 958, chec  |          |                                       | ·                               |                         | ,                                     |
| se                          |          | and complete lines 27, 28, 32, and 33.  |          |                                       |                                 |                         |                                       |
| auc                         | 27       | Net assets without donor restrictions   |          |                                       | 14,455,727.                     | 27                      | 16,707,259.                           |
| Bal                         | 28       | Net assets with donor restrictions  |          |                                       | 19,580,464.                     | 28                      | 18,937,003.                           |
| P                           |          | Organizations that do not follow FASB ASC 95  |          |                                       |                                 |                         |                                       |
| 호                           |          | and complete lines 29 through 33.   |          |                                       |                                 |                         |                                       |
| S O                         | 29       | Capital stock or trust principal, or current funds  |          |                                       |                                 | 29                      |                                       |
| Net Assets or Fund Balances | 30       | Paid-in or capital surplus, or land, building, or equ   |          |                                       |                                 | 30                      |                                       |
| As                          | 31       | Retained earnings, endowment, accumulated inc   |          |                                       |                                 | 31                      |                                       |
| Net                         | 32       | Total net assets or fund balances   |          |                                       | 34,036,191.                     | 32                      | 35,644,262.                           |
| -                           | 33       | Total liabilities and net assets/fund balances  |          |                                       | 34,942,404.                     | 33                      | 36,646,542.<br>Form <b>990</b> (2022) |

| Pa | rt XI   Reconciliation of Net Assets  |          |          |              |     |             |  |  |
|----|---|----------|----------|--------------|-----|-------------|--|--|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |          | <u> </u> | <u></u>      |     | X           |  |  |
|    |   |          |          |              |     |             |  |  |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1        |          | <u>, 33:</u> |     |             |  |  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2        | 8        | , 95!        | 5,7 | <u> 17.</u> |  |  |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3        | 2        | <u>, 37'</u> | 7,7 | 80.         |  |  |
| 4  | 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                           |          |          |              |     |             |  |  |
| 5  |   |          |          |              |     |             |  |  |
| 6  | Donated services and use of facilities  | 6        |          |              |     |             |  |  |
| 7  | Investment expenses   | 7        |          |              |     |             |  |  |
| 8  | Prior period adjustments  | 8        |          |              |     |             |  |  |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9        |          | 2:           | 1,4 | 39.         |  |  |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |          |          |              |     |             |  |  |
|    | column (B))   | 10       | 35       | ,644         | 4,2 | 62.         |  |  |
| Pa | t XII Financial Statements and Reporting  |          |          |              |     |             |  |  |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |          |          |              |     |             |  |  |
|    |   |          | _        |              | Yes | No          |  |  |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |          | [        |              |     |             |  |  |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | Ο.       |          |              |     |             |  |  |
| 2a | 2a Were the organization's financial statements compiled or reviewed by an independent accountant?                    |          |          |              |     |             |  |  |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a     |          |              |     | l           |  |  |
|    | separate basis, consolidated basis, or both:  |          |          |              |     | l           |  |  |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |          |          |              |     |             |  |  |
| b  | Were the organization's financial statements audited by an independent accountant?                                    |          |          | 2b           | Х   |             |  |  |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,   |          |              |     |             |  |  |
|    | consolidated basis, or both:  |          |          |              |     |             |  |  |
|    | X Separate basis Consolidated basis Both consolidated and separate basis  |          |          |              |     |             |  |  |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | audit,   |          |              |     |             |  |  |
|    | review, or compilation of its financial statements and selection of an independent accountant?                        |          |          | 2c           | X   |             |  |  |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on Sche    | edule O. |          |              |     |             |  |  |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the       |          |          |              |     |             |  |  |
|    | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |          |          | За           |     | Х           |  |  |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required |          |          |              |     |             |  |  |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              | <u></u>  |          | 3b           |     |             |  |  |
|    |   |          |          | Form         | 990 | (2022)      |  |  |

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number

#### Island Institute 22-2786731 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Calendar year (or fiscal year beginning in) 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage  4 Public support percentage from 2021 Schedule A, Part II, line 14 16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13 or 16a, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, 071, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test. The organization did not check has box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organizatio | Sec  | ction A. Public Support                      |                            |                      |                        |                             |                    |           |
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| I Gilte, grants, contributions, and membership fees received, (Do not include any "unusual grants.")  2 Tax revenues levied for the organization include any "unusual grants.")  2 Tax revenues levied for the organization contributions by the sarch case and the paid to or expended on its behalf  3 The value of sarchices or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The profition of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  6 Public support. Subsective 3 man line 4  Section B. Total Support  2861.098.  6 Public support (or fiscal year heginning in)  7 Amounts from line 4  8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources  9 Net income from urrelated business activities, whether or not the business is regularly carried on  10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)  11 Total support. Add lines 7 through 10  22 Ciross receipts from related activities, etc. (see instructions)  13 First Syears. If the Form 990 is for the organization of flushids support percentage from 2021 Schedule A, Part II, line 14  14 Public support percentage from 2021 Schedule A, Part II, line 14  15 Public support test - 2022. If the organization of line of check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  15 First Syears. If the Form organization organization organization organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts and circumstances test. The organization organization meets the stacks and circumstance | Cale | ndar year (or fiscal year beginning in)      | (a) 2018                   | <b>(b)</b> 2019      | (c) 2020               | (d) 2021                    | (e) 2022           | (f) Total |
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| ization's benefit and either paid to or expended on its behalf on expended on the behalf on expended on the behalf of the organization without charge.  3 The value of services or facilities furnished by a governmental unit to the organization without charge.  4 Total. Add lines 1 through 3  3 443968. 4071653. 6057758. 5826528. 2879028. 22278935.  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  6 Public support. Subtect the \$4 town fine 4  8 Gross income from interest, dividends, payments received on securities loans, rents, royalities, and income from similar sources  9 Net income from interest, dividends, payments received on securities loans, rents, royalities, and income from similar sources activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)  11 Total support. Add lines 7 imogh 10  12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 50 (c)(8) organization, check this box and stop here. The organization qualifies as a publicly supported organization paid in 12 in 13 1/3% support test - 2021. If the organization of check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization meets the facts and circumstances test. 1022. If the organization did not check a box on line 13, ed. 16b, rota, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. The organization did not check a box on line 13, ed. 16b, rota, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. 1022. If the organization did not check a box on line 13, ed., 16b, rota, and line 15 is 10% or more, and if the organization meets the facts and circumstances test. The |      | include any "unusual grants.")               | 3443968.                   | 4071653.             | 6057758.               | 5826528.                    | 2879028.           | 22278935. |
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| Section B. Total Support Section B. Total Support Section B. Total Support  Amounts from line 4  3443968. 4071653. 6057758. 5826528. 2879028. 22278935.  Some from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.  Net income from similar sources.  Net income from similar sources.  Net income from unrelated business activities, whether or not the business is regularly carried on.  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  Total support. Add lines 7 through 10  Section C. Computation of Public Support Percentage  Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  Public support percentage for 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization meets the facts-and-circumstances test. Check his box and stop here. The organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. Check his b |      | amount shown on line 11,                     |                            |                      |                        |                             |                    |           |
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| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  11 Total support. Add lines 7 through 10  12 2, 324, 283.  13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization mores the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances  |      | activities, whether or not the               |                            |                      |                        |                             |                    |           |
| or loss from the sale of capital assets (Explain in Part VI.)  11 Total support. Add lines 7 through 10  12 Gross receipts from related activities, etc. (see instructions)  13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 07 17b, check this box and see instructions   |      | business is regularly carried on             |                            |                      |                        |                             |                    |           |
| assets (Explain in Part VI.)  11 Total support. Add lines 7 through 10  12 Gross receipts from related activities, etc. (see instructions)  13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)  organization, check this box and stop here  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  18 Provate foundation. If the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.   | 10   | Other income. Do not include gain            |                            |                      |                        |                             |                    |           |
| Total support. Add lines 7 through 10  Gross receipts from related activities, etc. (see instructions)  First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)  organization, check this box and stop here  Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.   |      | or loss from the sale of capital             |                            |                      |                        |                             |                    |           |
| 12 2,324,283.  13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  16 a 31 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  |      | assets (Explain in Part VI.)                 |                            |                      |                        |                             |                    |           |
| First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here  Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) 15 Public support percentage from 2021 Schedule A, Part II, line 14 16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   | 11   | <b>Total support.</b> Add lines 7 through 10 |                            |                      |                        |                             |                    | 25487772. |
| Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | 12   | Gross receipts from related activities,      | etc. (see instructio       | ns)                  |                        |                             | 12 2               | ,324,283. |
| Section C. Computation of Public Support Percentage  14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  15 Public support percentage from 2021 Schedule A, Part II, line 14  16 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | 13   | First 5 years. If the Form 990 is for th     | ne organization's fir      | st, second, third, f | fourth, or fifth tax y | ear as a section 50         | 01(c)(3)           |           |
| Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  Public support percentage from 2021 Schedule A, Part II, line 14  15 74.62 %  16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  |      | organization, check this box and stop        | here                       |                      |                        |                             |                    |           |
| 15 Public support percentage from 2021 Schedule A, Part II, line 14  16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | Sec  | tion C. Computation of Publi                 | c Support Per              | centage              |                        |                             |                    |           |
| 16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test or qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   | 14   | Public support percentage for 2022 (li       | ine 6, column (f), di      | vided by line 11, c  | olumn (f))             |                             | 14                 |           |
| stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  |      |  |                            |                      |                        |                             |                    |           |
| b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | 16a  | 33 1/3% support test - 2022. If the o        | organization did no        | t check the box or   | n line 13, and line 1  | 14 is 33 1/3% or m          | ore, check this bo |           |
| and stop here. The organization qualifies as a publicly supported organization  17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   |      |  |                            | -                    |                        |                             |                    |           |
| 17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   | b    | 33 1/3% support test - 2021. If the o        | organization did no        | t check a box on li  | ine 13 or 16a, and     | line 15 is 33 1/3%          | or more, check th  | is box    |
| and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   |      |  | •                          | • •                  |                        |                             |                    |           |
| meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | 17a  | 10% -facts-and-circumstances test            | - 2022. If the org         | anization did not c  | heck a box on line     | 13, 16a, or 16b, a          | nd line 14 is 10%  | or more,  |
| b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   |      | and if the organization meets the facts      | s-and-circumstance         | es test, check this  | box and stop her       | r <b>e.</b> Explain in Part | VI how the organiz | zation    |
| more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization   |      | meets the facts-and-circumstances te         | st. The organizatio        | n qualifies as a pu  | blicly supported or    | rganization                 |                    |           |
| organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | b    | 10% -facts-and-circumstances test            | - <b>2021.</b> If the orga | anization did not c  | heck a box on line     | 13, 16a, 16b, or 1          | 7a, and line 15 is | 10% or    |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  |      | more, and if the organization meets the      | ne facts-and-circum        | stances test, chec   | ck this box and st     | op here. Explain ir         | n Part VI how the  |           |
|  |      | •  |                            | -                    |                        |                             |                    |           |
| Schedule A (Form 990) 2022   | 18   | Private foundation. If the organization      | n did not check a l        | oox on line 13, 16a  | a, 16b, 17a, or 17b    | , check this box ar         |                    |           |

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec  | ction A. Public Support  |          |                 |                  |          |                        |           |
|------|--|----------|-----------------|------------------|----------|------------------------|-----------|
| Cale | ndar year (or fiscal year beginning in)  | (a) 2018 | <b>(b)</b> 2019 | (c) 2020         | (d) 2021 | (e) 2022               | (f) Total |
| 1    | Gifts, grants, contributions, and  |          |                 |                  |          |                        |           |
|      | membership fees received. (Do not  |          |                 |                  |          |                        |           |
|      | include any "unusual grants.")   |          |                 |                  |          |                        |           |
| 2    | Gross receipts from admissions,  |          |                 |                  |          |                        |           |
|      | merchandise sold or services per-  |          |                 |                  |          |                        |           |
|      | formed, or facilities furnished in any activity that is related to the               |          |                 |                  |          |                        |           |
|      | organization's tax-exempt purpose  |          |                 |                  |          |                        |           |
| 3    | Gross receipts from activities that  |          |                 |                  |          |                        |           |
|      | are not an unrelated trade or bus-   |          |                 |                  |          |                        |           |
|      | iness under section 513  |          |                 |                  |          |                        |           |
| 4    | Tax revenues levied for the organ-   |          |                 |                  |          |                        |           |
|      | ization's benefit and either paid to   |          |                 |                  |          |                        |           |
|      | or expended on its behalf  |          |                 |                  |          |                        |           |
| 5    | The value of services or facilities  |          |                 |                  |          |                        |           |
|      | furnished by a governmental unit to  |          |                 |                  |          |                        |           |
|      | the organization without charge  |          |                 |                  |          |                        |           |
| 6    | Total. Add lines 1 through 5   |          |                 |                  |          |                        |           |
| 7a   | Amounts included on lines 1, 2, and  |          |                 |                  |          |                        |           |
|      | 3 received from disqualified persons   |          |                 |                  |          |                        |           |
| b    | Amounts included on lines 2 and 3 received   |          |                 |                  |          |                        |           |
|      | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the |          |                 |                  |          |                        |           |
|      | amount on line 13 for the year   |          |                 |                  |          |                        |           |
|      | Add lines 7a and 7b  |          |                 |                  |          |                        |           |
| 8    | Public support. (Subtract line 7c from line 6.)                                      |          |                 |                  |          |                        |           |
| Sec  | ction B. Total Support   |          | 1               | T                |          |                        |           |
|      | ndar year (or fiscal year beginning in)  | (a) 2018 | <b>(b)</b> 2019 | (c) 2020         | (d) 2021 | (e) 2022               | (f) Total |
|      | Amounts from line 6  |          |                 |                  |          |                        |           |
| 10a  | Gross income from interest, dividends, payments received on                          |          |                 |                  |          |                        |           |
|      | securities loans, rents, royalties,  |          |                 |                  |          |                        |           |
|      | and income from similar sources  |          |                 |                  |          |                        |           |
| b    | Unrelated business taxable income  |          |                 |                  |          |                        |           |
|      | (less section 511 taxes) from businesses   |          |                 |                  |          |                        |           |
|      | acquired after June 30, 1975   |          |                 |                  |          |                        |           |
|      | Add lines 10a and 10b  |          |                 |                  |          |                        |           |
| 11   | Net income from unrelated business activities not included on line 10b,              |          |                 |                  |          |                        |           |
|      | whether or not the business is   |          |                 |                  |          |                        |           |
|      | regularly carried on   |          |                 |                  |          |                        |           |
| 12   | Other income. Do not include gain or loss from the sale of capital                   |          |                 |                  |          |                        |           |
|      | assets (Explain in Part VI.)   |          |                 |                  |          |                        |           |
|      | Total support. (Add lines 9, 10c, 11, and 12.)                                       |          |                 |                  |          |                        |           |
| 14   | First 5 years. If the Form 990 is for the  | •        |                 | •                | •        |                        | · —       |
| 0-   | check this box and stop here   |          |                 |                  |          |                        |           |
|      | ction C. Computation of Publi  |          |                 |                  |          | T T                    |           |
|      | Public support percentage for 2022 (I  | , (,,    | ,               | ( //             |          | 15                     | <u>%</u>  |
|      | Public support percentage from 2021 ction D. Computation of Investigation            |          |                 |                  |          | 16                     | %         |
|      | •  |          |                 | no 13 column (f) |          | 17                     | 0/        |
|      | Investment income percentage for 20  |          |                 |                  |          |                        | <u>%</u>  |
|      | Investment income percentage from 3  |          |                 |                  |          | 18   3 1/3% and line 1 | 7 is not  |
| 198  | 33 1/3% support tests - 2022. If the   |          |                 |                  |          |                        |           |
| L    | more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the            |          |                 |                  |          |                        |           |
| i.   | line 18 is not more than 33 1/3%, che  |          |                 |                  |          |                        |           |
| 20   | <b>Private foundation</b> If the organization  |          |                 |                  |          |                        |           |

## Schedule A (Form 990) 2022 Part IV | Supporting Or

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     | Yes    | No   |
|-----|--------|------|
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Schedule A (Form 990) 202

| Par  | t IV   | Supporting Organizations (continued)  |          |     |      |
|------|--------|---|----------|-----|------|
|      |        |   |          | Yes | No   |
| 11   | Has t  | the organization accepted a gift or contribution from any of the following persons?   |          |     |      |
| а    | A per  | rson who directly or indirectly controls, either alone or together with persons described on lines 11b and  |          |     |      |
|      | 11c k  | below, the governing body of a supported organization?  | 11a      |     |      |
| b    | A fan  | nily member of a person described on line 11a above?  | 11b      |     |      |
| С    | A 359  | % controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide  |          |     |      |
|      | detai  | il in Part VI.  | 11c      |     |      |
| Sect | ion    | B. Type I Supporting Organizations  |          |     |      |
|      |        |   |          | Yes | No   |
| 1    | Did tl | he governing body, members of the governing body, officers acting in their official capacity, or membership of one or   |          |     |      |
|      |        | e supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,  |          |     |      |
|      |        | etors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) etively operated, supervised, or controlled the organization's activities. If the organization had more than one supported |          |     |      |
|      |        | nization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the  |          |     |      |
|      |        | orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  | 1        |     |      |
| 2    | Did tl | he organization operate for the benefit of any supported organization other than the supported  |          |     |      |
|      | orgar  | nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in  |          |     |      |
|      | Part   | VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |          |     |      |
| _    | supe   | rvised, or controlled the supporting organization.  | 2        |     |      |
| Sect | ion    | C. Type II Supporting Organizations   |          |     |      |
|      |        |   |          | Yes | No   |
| 1    | Were   | e a majority of the organization's directors or trustees during the tax year also a majority of the directors   |          |     |      |
|      | or tru | ustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |          |     |      |
|      | or ma  | anagement of the supporting organization was vested in the same persons that controlled or managed  |          |     |      |
|      | the s  | upported organization(s).   | 1        |     |      |
| Sect | ion    | D. All Type III Supporting Organizations  |          |     |      |
|      |        |   |          | Yes | No   |
| 1    | Did tl | he organization provide to each of its supported organizations, by the last day of the fifth month of the   |          |     |      |
|      | orgar  | nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax   |          |     |      |
|      | year,  | (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the  |          |     |      |
|      | orgar  | nization's governing documents in effect on the date of notification, to the extent not previously provided?  | 1        |     |      |
|      |        | e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |          |     |      |
|      | orgar  | nization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how  |          |     |      |
|      |        | organization maintained a close and continuous working relationship with the supported organization(s).   | 2        |     |      |
| 3    | By re  | eason of the relationship described on line 2, above, did the organization's supported organizations have a   |          |     |      |
|      | -      | ficant voice in the organization's investment policies and in directing the use of the organization's   |          |     |      |
|      | incor  | me or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's  |          |     |      |
| Cool |        | orted organizations played in this regard.  E. Type III Functionally Integrated Supporting Organizations  | 3        |     |      |
| Seci |        | 7   |          |     |      |
| 1    | Chec   | ck the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |          |     |      |
| а    |        | The organization satisfied the Activities Test. Complete line 2 below.  |          |     |      |
| b    |        | The organization is the parent of each of its supported organizations. Complete line 3 below.   |          |     |      |
| C    | A - 4: | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins  | truction |     | NI - |
| 2    |        | rities Test. Answer lines 2a and 2b below.  |          | Yes | No   |
|      |        | substantially all of the organization's activities during the tax year directly further the exempt purposes of  |          |     |      |
|      |        | supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>   |          |     |      |
|      |        | e supported organizations and explain how these activities directly furthered their exempt purposes,  |          |     |      |
|      |        | the organization was responsive to those supported organizations, and how the organization determined   | 2a       |     |      |
| h    |        | these activities constituted substantially all of its activities.  he activities described on line 2a, above, constitute activities that, but for the organization's involvement,   | <u> </u> |     |      |
|      |        | or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in  |          |     |      |
|      | _      | VI the reasons for the organization's position that its supported organization(s) would have engaged in   |          |     |      |
|      |        | e activities but for the organization's involvement.  | 2b       |     |      |
|      |        | nt of Supported Organizations. <b>Answer lines 3a and 3b below.</b>   |          |     |      |
|      |        | he organization have the power to regularly appoint or elect a majority of the officers, directors, or  |          |     |      |
|      |        | ees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.  | За       |     |      |
|      |        | he organization exercise a substantial degree of direction over the policies, programs, and activities of each  |          |     |      |
| _    |        | supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.  | 3b       |     |      |
| _    |        |   | _        |     | _    |

| Pa   | t V Type III Non-Functionally Integrated 509(a)(3) Supporting   | ng Organi | zations                    |                                |  |  |
|------|---|-----------|----------------------------|--------------------------------|--|--|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions. |           |                            |                                |  |  |
|      | All other Type III non-functionally integrated supporting organizations must  |           |                            |                                |  |  |
| Sect | on A - Adjusted Net Income  |           | (A) Prior Year             | (B) Current Year<br>(optional) |  |  |
| 1    | Net short-term capital gain   | 1         |                            |                                |  |  |
| 2    | Recoveries of prior-year distributions  | 2         |                            |                                |  |  |
| 3    | Other gross income (see instructions)   | 3         |                            |                                |  |  |
| 4    | Add lines 1 through 3.  | 4         |                            |                                |  |  |
| 5    | Depreciation and depletion  | 5         |                            |                                |  |  |
| 6    | Portion of operating expenses paid or incurred for production or  |           |                            |                                |  |  |
|      | collection of gross income or for management, conservation, or  |           |                            |                                |  |  |
|      | maintenance of property held for production of income (see instructions)  | 6         |                            |                                |  |  |
| 7    | Other expenses (see instructions)   | 7         |                            |                                |  |  |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  | 8         |                            |                                |  |  |
| Sect | on B - Minimum Asset Amount   |           | (A) Prior Year             | (B) Current Year<br>(optional) |  |  |
| 1    | Aggregate fair market value of all non-exempt-use assets (see   |           |                            |                                |  |  |
|      | instructions for short tax year or assets held for part of year):   |           |                            |                                |  |  |
| a    | Average monthly value of securities   | 1a        |                            |                                |  |  |
| b    | Average monthly cash balances   | 1b        |                            |                                |  |  |
|      | Fair market value of other non-exempt-use assets  | 1c        |                            |                                |  |  |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d        |                            |                                |  |  |
|      | Discount claimed for blockage or other factors  |           |                            |                                |  |  |
|      | (explain in detail in Part VI):   |           |                            |                                |  |  |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets  | 2         |                            |                                |  |  |
| 3    | Subtract line 2 from line 1d.   | 3         |                            |                                |  |  |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,   |           |                            |                                |  |  |
|      | see instructions).  | 4         |                            |                                |  |  |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5         |                            |                                |  |  |
| 6    | Multiply line 5 by 0.035.   | 6         |                            |                                |  |  |
| 7    | Recoveries of prior-year distributions  | 7         |                            |                                |  |  |
| 8    | Minimum Asset Amount (add line 7 to line 6)   | 8         |                            |                                |  |  |
| Sect | on C - Distributable Amount   |           |                            | Current Year                   |  |  |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)   | 1         |                            |                                |  |  |
| 2    | Enter 0.85 of line 1.   | 2         |                            |                                |  |  |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)  | 3         |                            |                                |  |  |
| 4    | Enter greater of line 2 or line 3.  | 4         |                            |                                |  |  |
| 5    | Income tax imposed in prior year  | 5         |                            |                                |  |  |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to  |           |                            |                                |  |  |
|      | emergency temporary reduction (see instructions).   | 6         |                            |                                |  |  |
| 7    | Check here if the current year is the organization's first as a non-functional  |           | d Type III supporting orga | nization (see                  |  |  |
|      | instructions).  |           |                            |                                |  |  |

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022

e Excess from 2022

## Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Name of the organization **Employer identification number** Island Institute 22-2786731

| Organization type (check one): |   |  |  |  |  |  |  |  |  |
|--------------------------------|---|--|--|--|--|--|--|--|--|
| Filers of:                     |   | Section:   |  |  |  |  |  |  |  |
| Form 990 or 990-EZ             |   | $\overline{\mathbf{X}}$ 501(c)( $3$ ) (enter number) organization  |  |  |  |  |  |  |  |
|                                |   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation   |  |  |  |  |  |  |  |
|                                |   | 527 political organization   |  |  |  |  |  |  |  |
| Form 990                       | O-PF  | 501(c)(3) exempt private foundation  |  |  |  |  |  |  |  |
|                                |   | 4947(a)(1) nonexempt charitable trust treated as a private foundation  |  |  |  |  |  |  |  |
|                                |   | 501(c)(3) taxable private foundation   |  |  |  |  |  |  |  |
|                                |   | covered by the <b>General Rule</b> or a <b>Special Rule</b> . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.  |  |  |  |  |  |  |  |
| General                        | Rule  |  |  |  |  |  |  |  |  |
|                                | -   | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.   |  |  |  |  |  |  |  |
| Special                        | Rules   |  |  |  |  |  |  |  |  |
|                                | sections 509(a)(1) a contributor, during  | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II. |  |  |  |  |  |  |  |
|                                | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.   |  |  |  |  |  |  |  |  |
|                                | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$ |  |  |  |  |  |  |  |  |
|                                | religious, charitable, etc., contributions totaling \$5,000 or more during the year \$  |  |  |  |  |  |  |  |  |

that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2** 

| Name of organization  | Employer identification number |
|---|--------------------------------|
| Island Institute  | 22-2786731                     |
| Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                                |

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|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 1          |   | \$ <u>4,000,000</u> .      | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c)<br>Total contributions | (d) Type of contribution   |
| 2          |   | \$325,000.                 | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c)<br>Total contributions | (d) Type of contribution   |
| 3          |   | \$ 250,000.                | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c) Total contributions    | (d) Type of contribution   |
| 4_         |   | \$ 187,104.                | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c)<br>Total contributions | (d) Type of contribution   |
| 5_         |   | \$150,000 <b>.</b>         | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                         | (c)<br>Total contributions | (d) Type of contribution   |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |

Page 3

Name of organization Employer identification number

## Island Institute

22-2786731

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Part I | I if additional space is needed.          |                              |
|------------------------------|---|---|------------------------------|
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                        | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   |   |                              |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                          | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   | <br>                                      |                              |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                          | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   | <br>\$                                    |                              |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                          | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   | <br>                                      |                              |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                          | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   | <br>                                      |                              |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                          | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received         |
|                              |   | <br><br>\$                                |                              |
| 223453 11-15                 |   |   | Schedule B (Form 990) (2022) |

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Name of organization **Employer identification number** Island Institute 22-2786731 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C** (Form 990)

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

|     | Section 501(c)(4), (5), or (6) organizat   | ions: Complete Part III.            |                         |   |                              |
|-----|--|-------------------------------------|-------------------------|---|------------------------------|
| Nan | ne of organization   |                                     |                         | Em  | ployer identification number |
|     | Island   | Institute                           |                         |   | 22-2786731                   |
| Pa  | art I-A Complete if the org  | anization is exempt und             | ler section 501(c)      | or is a section 527 o   | rganization.                 |
| 2   | Provide a description of the organiz<br>Political campaign activity expendit<br>Volunteer hours for political campai | ures                                |                         |   |                              |
| Pa  | art I-B Complete if the org  | anization is exempt und             | ler section 501(c)(     | 3).   |                              |
|     | Enter the amount of any excise tax   |                                     |                         | -   | \$                           |
| 2   | Enter the amount of any excise tax   | incurred by organization manag      | ers under section 4955  |   | \$                           |
| 3   | If the organization incurred a section   | n 4955 tax, did it file Form 4720   | for this year?          |   | Yes No                       |
| 4a  | Was a correction made?   |                                     |                         |   | Yes No                       |
|     | If "Yes," describe in Part IV.   |                                     |                         |   |                              |
| Pa  | art I-C Complete if the org  | anization is exempt und             | ler section 501(c),     | except section 501(   | c)(3).                       |
| 1   | Enter the amount directly expended   | I by the filing organization for se | ection 527 exempt funct | tion activities   | \$                           |
| 2   | Enter the amount of the filing organ   |                                     |                         |   |                              |
|     | exempt function activities   |                                     |                         |   | \$                           |
| 3   | Total exempt function expenditures   |                                     |                         |   |                              |
|     | line 17b   |                                     |                         |   |                              |
| 4   | 3 3  |                                     |                         |   |                              |
| 5   | Enter the names, addresses and en made payments. For each organiza   | • •                                 | •                       |   |                              |
|     | contributions received that were pro-  | ·                                   |                         |   | •                            |
|     | political action committee (PAC). If   |                                     |                         |   | nio cogregation rama en a    |
|     | (a) Name   | (b) Address                         | (c) EIN                 | (d) Amount paid from<br>filing organization's<br>funds. If none, enter -0 | contributions received and   |
|     |  |                                     |                         |   |                              |
|     |  |                                     |                         |   |                              |
|     |  |                                     |                         |   |                              |
|     |  |                                     |                         |   |                              |
|     |  |                                     |                         |   |                              |
|     |  |                                     |                         |   |                              |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

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| Scriedule C (Form 990) 2022                                   | ISIANO INSC               | itute                     | F04/a\/0\ and file      |                           | /86/31 Page 2               |
|---|---------------------------|---------------------------|-------------------------|---------------------------|-----------------------------|
| Part II-A Complete if the org section 501(h)).                | janization is exen        | npt under section         | 1 501(c)(3) and file    | ea Form 5/68 (eie         | ction under                 |
|   | ation belongs to an affil | liated aroun (and list in | Part IV each affiliated | group member's name       | address FIN                 |
|   | re of excess lobbying e   |                           | T art IV cacif anniated | group member s name       | s, address, Liiv,           |
|   | ation checked box A ar    | • •                       | viciono apply           |                           |                             |
|   | its on Lobbying Exper     |                           | мізіонз арріу.          | (a) Filing organization's | (b) Affiliated group totals |
| (The term "expen  | ditures" means amou       | nts paid or incurred.)    |                         | totals                    | totalo                      |
| 1a Total lobbying expenditures to infl                        | uence public opinion (ç   | grassroots lobbying)      |                         |                           |                             |
| <b>b</b> Total lobbying expenditures to infl                  | 21,395.                   |                           |                         |                           |                             |
| c Total lobbying expenditures (add I                          | 21,395.                   |                           |                         |                           |                             |
| d Other exempt purpose expenditur                             | es                        |                           |                         | 8,934,322.                |                             |
| e Total exempt purpose expenditure                            | es (add lines 1c and 1d   | )                         |                         | 8,955,717.                |                             |
| f Lobbying nontaxable amount. Ent                             | er the amount from the    | following table in both   | n columns.              | 597,786.                  |                             |
| If the amount on line 1e, column (a)                          | or (b) is: The lob        | bying nontaxable ame      | ount is:                |                           |                             |
| Not over \$500,000  | 20% of t                  | the amount on line 1e.    |                         |                           |                             |
| Over \$500,000 but not over \$1,00                            | 0,000 \$100,00            | 00 plus 15% of the exce   | ess over \$500,000.     |                           |                             |
| Over \$1,000,000 but not over \$1,5                           | 500,000 \$175,00          | 00 plus 10% of the exce   | ess over \$1,000,000.   |                           |                             |
| Over \$1,500,000 but not over \$17                            | ,000,000 \$225,00         | 00 plus 5% of the exces   | ss over \$1,500,000.    |                           |                             |
| Over \$17,000,000   | \$1,000,0                 | 000.                      |                         |                           |                             |
|   | · · · · · ·               |                           | •                       |                           |                             |
| g Grassroots nontaxable amount (er                            | nter 25% of line 1f)      |                           |                         | 149,447.                  |                             |
| h Subtract line 1g from line 1a. If zer                       |                           |                           |                         | 0.                        |                             |
| i Subtract line 1f from line 1c. If zero                      | O                         |                           |                         | 0.                        |                             |
| j If there is an amount other than ze                         | ,                         |                           |                         |                           |                             |
| reporting section 4911 tax for this                           | •                         |                           |                         | Г                         | Yes No                      |
|   | •                         | eraging Period Under      |                         | _                         |                             |
| (Some organizations t   | hat made a section 50     |                           | nave to complete all c  | of the five columns be    | low.                        |
|   | Lobbying Exper            | nditures During 4-Yea     | r Averaging Period      |                           |                             |
| Calendar year<br>(or fiscal year beginning in)                | <b>(a)</b> 2019           | <b>(b)</b> 2020           | (c) 2021                | (d) 2022                  | (e) Total                   |
| 2a Lobbying nontaxable amount                                 | 476,856.                  | 520,087.                  | 508,920.                | 597,786.                  | 2,103,649.                  |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e)) |                           |                           |                         |                           | 3,155,474.                  |
| c Total lobbying expenditures                                 | 97,381.                   | 48,761.                   | 16,207.                 | 21,395.                   | 183,744.                    |
| d Grassroots nontaxable amount                                | 119,214.                  | 130,022.                  | 127,230.                | 149,447.                  | 525,913.                    |
| e Grassroots ceiling amount (150% of line 2d, column (e))     |                           |                           |                         |                           | 788,870.                    |
|   |                           |                           |                         |                           |                             |

Schedule C (Form 990) 2022

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| r each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description  | (a)                           |  | (k         | o)    |
|--|-------------------------------|--|------------|-------|
| the labbying activity  | es                            | No   | Amo        | ount  |
| During the year, did the filing organization attempt to influence foreign, national, state, or   |                               |  |            |       |
| local legislation, including any attempt to influence public opinion on a legislative matter   |                               |  |            |       |
| or referendum, through the use of:   |                               |  |            |       |
| a Volunteers?  |                               |  |            |       |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  |                               |  |            |       |
| c Media advertisements?  |                               |  |            |       |
| d Mailings to members, legislators, or the public?   |                               |  |            |       |
| e Publications, or published or broadcast statements?  |                               |  |            |       |
| f Grants to other organizations for lobbying purposes?   |                               |  |            |       |
| g Direct contact with legislators, their staffs, government officials, or a legislative body?  |                               |  |            |       |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |                               |  |            |       |
| i Other activities?  |                               |  |            |       |
| j Total. Add lines 1c through 1i   |                               |  |            |       |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?   |                               |  |            |       |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912   |                               |  |            |       |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |                               |  |            |       |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? art III-A Complete if the organization is exempt under section 501(c)(4), section 50  | 1/0\/5\                       | or 000   | tion       |       |
| art III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6).  | 1(0)(5),                      | or sec   | ,tion      |       |
|  |                               |  | Yes        | N     |
|  |                               |  |            |       |
| Were substantially all (90% or more) dues received nondeductible by members?   |                               | 1  |            |       |
|  |                               |  |            |       |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio art III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"   | r year?<br><b>1(c)(5),</b>    | 2<br>3<br>or sec   |            | 3, is |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio art III-B  Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I                             |            | 3, is |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio art III-B  Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  Dues, assessments and similar amounts from members  | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I                             |            | 3, is |
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| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio art III-B  Complete if the organization is exempt under section 501(c)(4), section 50: 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year   | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I                             |            | 3, is |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior art III-B  Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I                             |            | 3, is |
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| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio set III-B Complete if the organization is exempt under section 501(c)(4), section 50 to 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year Carryover from last year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?  Taxable amount of lobbying and political expenditures. See instructions  art IV Supplemental Information   | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I<br>2<br>2b<br>2c<br>3       | II-A, line | 3, is |
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| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio set III-B Complete if the organization is exempt under section 501(c)(4), section 50 to 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year Carryover from last year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?  Taxable amount of lobbying and political expenditures. See instructions  art IV Supplemental Information   | r year?<br>1(c)(5),<br>OR (b) | 2<br>3<br>or sec<br>) Part I<br>2<br>2b<br>2c<br>3       | II-A, line | 3, is |
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### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

Island Institute

**Employer identification number** 22-2786731

| Pai | t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line |                         | r Si  | milar Funds o       | r Ac      | coun          | ts. Complete if the             |
|-----|--|-------------------------|-------|---------------------|-----------|---------------|---------------------------------|
|     | organization anomorou neo orni om oco, natriv, iiii  | (a) Donor adv           | vised | funds               | (1        | <b>b)</b> Fun | ds and other accounts           |
| 1   | Total number at end of year  | . ,                     |       |                     |           |               |                                 |
| 2   | Aggregate value of contributions to (during year)  |                         |       |                     |           |               |                                 |
| 3   | Aggregate value of grants from (during year)   |                         |       |                     |           |               |                                 |
| 4   | Aggregate value at end of year   |                         |       |                     |           |               |                                 |
| 5   | Did the organization inform all donors and donor advisors in v                                     | vriting that the assets | held  | d in donor advised  | d fund    | s             |                                 |
|     | are the organization's property, subject to the organization's                                     | -                       |       |                     |           |               | Yes No                          |
| 6   | Did the organization inform all grantees, donors, and donor ad                                     |                         |       |                     |           |               |                                 |
|     | for charitable purposes and not for the benefit of the donor or                                    |                         |       |                     |           |               |                                 |
|     | impermissible private benefit?   |                         |       |                     |           |               |                                 |
| Par | t II Conservation Easements. Complete if the org   | ganization answered "   | Yes   | " on Form 990, Pa   | art IV,   | line 7.       |                                 |
| 1   | Purpose(s) of conservation easements held by the organization                                      | on (check all that appl | y).   |                     |           |               |                                 |
|     | Preservation of land for public use (for example, recreat  | tion or education)      |       | Preservation of a   | a histo   | rically       | important land area             |
|     | Protection of natural habitat  |                         |       | Preservation of a   | certif    | fied his      | storic structure                |
|     | Preservation of open space   |                         |       |                     |           |               |                                 |
| 2   | Complete lines 2a through 2d if the organization held a qualif                                     | ied conservation cont   | ribu  | tion in the form of | a cor     | servat        |                                 |
|     | day of the tax year.   |                         |       |                     |           |               | Held at the End of the Tax Year |
| а   | Total number of conservation easements   |                         |       |                     |           | 2a            |                                 |
| b   |  |                         |       |                     |           | 2b            |                                 |
| С   | Number of conservation easements on a certified historic stru                                      |                         |       |                     |           | 2c            |                                 |
| d   | Number of conservation easements included in (c) acquired a  |                         |       |                     |           |               |                                 |
|     | historic structure listed in the National Register   |                         |       |                     |           | 2d            |                                 |
| 3   | Number of conservation easements modified, transferred, rele                                       | eased, extinguished, o  | or te | rminated by the o   | organiz   | zation        | during the tax                  |
|     | year   |                         |       |                     |           |               |                                 |
| 4   | Number of states where property subject to conservation eas  | _                       |       |                     |           |               |                                 |
| 5   | Does the organization have a written policy regarding the per                                      |                         |       |                     |           |               |                                 |
|     | violations, and enforcement of the conservation easements it                                       |                         |       |                     |           |               | Yes No                          |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting, l                                     | handling of violations, | , and | l enforcing conse   | rvatioi   | n ease        | ments during the year           |
| 7   | Amount of expenses incurred in monitoring, inspecting, hand  | ling of violations, and | enfo  | orcina conservatio  | on eas    | ement         | ts during the vear              |
|     |  | ,                       |       | J                   |           |               | ,                               |
| 8   | Does each conservation easement reported on line 2(d) above  | e satisfy the requireme | ents  | of section 170(h)   | (4)(B)(   | i)            |                                 |
|     | and section 170(h)(4)(B)(ii)?  |                         |       |                     |           |               | Yes No                          |
| 9   | In Part XIII, describe how the organization reports conservation                                   | on easements in its re  | venu  | ue and expense st   | tateme    | ent and       | d                               |
|     | balance sheet, and include, if applicable, the text of the footn                                   | ote to the organization | n's f | inancial statemen   | its tha   | t desc        | ribes the                       |
| Da  | organization's accounting for conservation easements.  | Aut Historiaal T        |       | Oth                 | - · · · · | :1            | w Accete                        |
| Pai | t III Organizations Maintaining Collections of   |                         | rea   | sures, or Oth       | er Si     | ımııaı        | r Assets.                       |
|     | Complete if the organization answered "Yes" on Form  |                         |       |                     |           |               |                                 |
| 1a  | If the organization elected, as permitted under FASB ASC 956                                       | •                       |       |                     |           |               |                                 |
|     | of art, historical treasures, or other similar assets held for pub                                 | •                       |       |                     |           | ce of p       | DUBLIC                          |
|     | service, provide in Part XIII the text of the footnote to its finan                                |                         |       |                     |           |               |                                 |
| b   | If the organization elected, as permitted under FASB ASC 956                                       | •                       |       |                     |           |               |                                 |
|     | art, historical treasures, or other similar assets held for public                                 | exhibition, education   | , or  | research in furthe  | rance     | of pub        | olic service,                   |
|     | provide the following amounts relating to these items:   |                         |       |                     |           |               | •                               |
|     | (i) Revenue included on Form 990, Part VIII, line 1  |                         |       |                     |           |               |                                 |
| •   |  |                         |       |                     |           |               | \$                              |
| 2   | If the organization received or held works of art, historical treat                                |                         |       |                     | gain, p   | rovide        | •                               |
| _   | the following amounts required to be reported under FASB AS  |                         |       |                     |           |               | ¢                               |
| a   | Revenue included on Form 990, Part VIII, line 1  |                         |       |                     |           |               | Φ                               |
| D   | Assets included in Form 990, Part X  |                         |       |                     |           |               | φ                               |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2022

|     | t III Organizations Maintaining Co                 |                            | . Historical Tr        | easures, or     | Other     | Sim     |                 | S (contin  |        | age Z       |
|-----|--|----------------------------|------------------------|-----------------|-----------|---------|-----------------|------------|--------|-------------|
| 3   | Using the organization's acquisition, accession    |                            |                        |                 |           |         |                 | - (COITIII | ueu)   |             |
| Ŭ   | collection items (check all that apply):           | in, una outer records      | , or look arry or tric | Tollowing that  | make of   | giiiio  | arit doc or ito |            |        |             |
| а   | Public exhibition                                  | d                          | I oan or ex            | change progra   | ım        |         |                 |            |        |             |
| b   | Scholarly research                                 | e                          | Other                  | onange progre   |           |         |                 |            |        |             |
| C   | Preservation for future generations                | Č                          |                        |                 |           |         |                 |            |        |             |
| 4   | Provide a description of the organization's co     | llections and explain      | how they further       | he organizatio  | n's even  | nnt ni  | ırnose in Parl  | YIII       |        |             |
| 5   | During the year, did the organization solicit or   |                            |                        |                 |           |         |                 | XIII.      |        |             |
| •   | to be sold to raise funds rather than to be ma     |                            |                        |                 |           |         | _               | Yes        |        | No          |
| Par | t IV Escrow and Custodial Arrang                   |                            |                        |                 |           |         |                 |            |        |             |
|     | reported an amount on Form 990, Part               |                            | to ii tiro organizati  | on anoworda     | 100 011   | . 0     | 000, 1 41111,   |            |        |             |
| 1a  | Is the organization an agent, trustee, custodia    | n or other intermedia      | ary for contribution   | ns or other ass | ets not i | nclud   | ed              |            |        |             |
|     | on Form 990, Part X?                               |                            |                        |                 |           |         | _               | Yes        |        | No          |
| b   | If "Yes," explain the arrangement in Part XIII a   |                            |                        |                 |           |         |                 |            |        |             |
| -   | ii roo, oxpiaii iio arangementiii atrxiii e        | and complete the following | owning table.          |                 |           | Г       |                 | Amount     | t      |             |
| c   | Beginning balance                                  |                            |                        |                 |           | Γ.      | 1c              |            |        |             |
|     | Additions during the year                          |                            |                        |                 |           | . —     | 1d              |            |        |             |
|     | Distributions during the year                      |                            |                        |                 |           |         | 1e              |            |        |             |
| f   | Ending balance                                     |                            |                        |                 |           |         | 1f              |            |        |             |
| 2a  | Did the organization include an amount on Fo       |                            |                        |                 |           |         | ·               | Yes        |        | No          |
|     | If "Yes," explain the arrangement in Part XIII.    |                            |                        |                 |           | , .     |                 |            |        | j           |
| Par |  |                            |                        |                 |           | 10.     |                 |            |        |             |
|     | ·  | (a) Current year           | (b) Prior year         | (c) Two year    |           |         | ree years back  | (e) Four   | years  | back        |
| 1a  | Beginning of year balance                          | 26,762,060.                | 30,987,978             | . 24,361        | ,595.     | 2       | 2,925,444.      | 21,        | ,999,  | 738.        |
|     | Contributions                                      | 4,160,000.                 | 694,333                | . 1,153         | 3,458.    |         | 2,039,990.      | 1          | 803,   |             |
|     | Net investment earnings, gains, and losses         | 2,918,954.                 | -3,830,875             | . 6,502         | 2,544.    |         | 382,516.        | 1          | 032,   | 380.        |
| d   | Grants or scholarships                             |                            |                        | 1               | ,         |         |                 |            |        |             |
|     | Other expenditures for facilities                  |                            |                        |                 |           |         |                 |            |        |             |
| _   | and programs                                       | 5,163,497.                 | 1,089,376              | . 1,029         | ,619.     | 986,355 |                 |            | 910,   | 070.        |
| f   | Administrative expenses                            |                            |                        | 1               | ,         |         |                 |            |        |             |
| g   | End of year balance                                | 28,677,517.                | 26,762,060             | . 30,987        | ,978.     | 2       | 4,361,595.      | . 22,      | 925,   | 444.        |
| 2   | Provide the estimated percentage of the curre      |                            |                        |                 |           |         |                 |            |        |             |
|     | Board designated or quasi-endowment                | 46.1010                    | %                      | a))             |           |         |                 |            |        |             |
| b   | Permanent endowment 44.2020                        | %                          | _, ~                   |                 |           |         |                 |            |        |             |
| c   | Term endowment 9.6970 9                            | <del></del>                |                        |                 |           |         |                 |            |        |             |
| _   | The percentages on lines 2a, 2b, and 2c shou       | ıld equal 100%.            |                        |                 |           |         |                 |            |        |             |
| За  | Are there endowment funds not in the posses        |                            | ion that are held a    | and administer  | ed for th | е       |                 |            |        |             |
|     | organization by:                                   | 3                          |                        |                 |           |         |                 | ſ          | Yes    | No          |
|     | (i) Unrelated organizations                        |                            |                        |                 |           |         |                 | 3a(i)      |        | Х           |
|     | (ii) Related organizations                         |                            |                        |                 |           |         |                 |            |        | Х           |
| b   | If "Yes" on line 3a(ii), are the related organizat | ions listed as require     | d on Schedule R        | )               |           |         |                 | 3b         |        |             |
| 4   | Describe in Part XIII the intended uses of the     |                            |                        |                 |           |         |                 |            |        |             |
| Pai | t VI Land, Buildings, and Equipme                  |                            |                        |                 |           |         |                 |            |        |             |
|     | Complete if the organization answered              | "Yes" on Form 990,         | Part IV, line 11a.     | See Form 990    | , Part X, | line 1  | 0.              |            |        |             |
|     | Description of property                            | (a) Cost or ot             | her (b) Cos            | st or other     | (c) A     | ccum    | ulated          | (d) Bool   | k valu | <u>е</u>    |
|     |  | basis (investm             |                        | s (other)       |           | precia  |                 | ( )        |        |             |
| 1a  | Land   |                            |                        | 35,919.         |           |         |                 | 8!         | 5,9    | <u> 19.</u> |
|     | Buildings  |                            |                        | 75,689.         | 1,3       | 352     | ,058.           |            | 3,6    |             |
|     | Leasehold improvements                             |                            | ,_                     | •               |           |         |                 |            |        | _           |
|     | Equipment  | I                          | 1,0                    | 11,875.         | 9         | 988     | ,196.           | 23         | 3,6    | 79.         |
|     | Other  |                            |                        | 76,918.         |           |         | ,918.           |            |        | 0.          |
|     | . Add lines 1a through 1e. (Column (d) must ed     |                            | •                      |                 |           |         |                 | 933        | 3,2    | 29.         |

Schedule D (Form 990) 2022

| Schedule D (Form 990) 2022 Island Inst                               | titute                     | 22                                       | 2-2786731 Page <b>3</b> |
|--|----------------------------|--|-------------------------|
| Part VII Investments - Other Securities.                             |                            |  |                         |
| Complete if the organization answered "Yes                           | on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12.      |                         |
| (a) Description of security or category (including name of security) | (b) Book value             | (c) Method of valuation: Cost or er      | nd-of-year market value |
| (1) Financial derivatives  |                            |  |                         |
| (2) Closely held equity interests                                    |                            |  |                         |
| (3) Other  |                            |  |                         |
| (A)  |                            |  |                         |
| (B)  |                            |  |                         |
| (C)  |                            |  |                         |
| (D)  |                            |  |                         |
| (E)  |                            |  |                         |
| (F)  |                            |  |                         |
| (G)  |                            |  |                         |
| (H)  |                            |  |                         |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)     |                            |  |                         |
| Part VIII Investments - Program Related.                             |                            |  |                         |
| Complete if the organization answered "Yes                           |                            |  |                         |
| (a) Description of investment  | (b) Book value             | (c) Method of valuation: Cost or er      | nd-of-year market value |
| (1)  |                            |  |                         |
| (2)  |                            |  |                         |
| (3)  |                            |  |                         |
| (4)  |                            |  |                         |
| (5)  |                            |  |                         |
| (6)  |                            |  |                         |
| (7)  |                            |  |                         |
| (8)  |                            |  |                         |
| (9)  |                            |  |                         |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)     |                            |  |                         |
| Part IX Other Assets.  |                            |  |                         |
| Complete if the organization answered "Yes                           | on Form 990, Part IV, line | 11d. See Form 990, Part X, line 15.      |                         |
|  | a) Description             |  | (b) Book value          |
| (1) Beneficial Interest in Pe  |                            |  | 1,909,132.              |
| (2) Cash Surrender Value of I  |                            | Policy                                   | 530,203.                |
| (3) Section 457(b) Retirement  | Plan Assets                |  | 179,303.                |
| (4) Other Assets   |                            |  | 25,425.                 |
| (5)  |                            |  |                         |
| (6)  |                            |  |                         |
| (7)  |                            |  |                         |
| (8)  |                            |  |                         |
| (9)  |                            |  |                         |
| Total. (Column (b) must equal Form 990, Part X, col. (B) li          | ne 15.)                    |  | 2,644,063.              |
| Part X Other Liabilities.  |                            |  |                         |
| Complete if the organization answered "Yes                           | on Form 990, Part IV, line | 11e or 11f. See Form 990, Part X, line 2 |                         |
| 1. (a) Description of liability                                      |                            |  | (b) Book value          |
| (1) Federal income taxes   |                            |  |                         |
| (2) Operating Lease Liabiliti  | Les                        |  | 51,386.                 |
| (3)  |                            |  |                         |
| (4)  |                            |  |                         |
| (5)  |                            |  |                         |
| (6)  |                            |  |                         |
| (7)  |                            |  |                         |
| (8)  |                            |  |                         |
| (9)  |                            |  |                         |
| Total. (Column (b) must equal Form 990. Part X. col. (B) li          | ne 25 )                    |  | 51,386.                 |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

| Part XI | Recond | ciliation | of Revenue | per Audite | ed Financia | l Statements | With Revenue | e per Return |
|---------|--------|-----------|------------|------------|-------------|--------------|--------------|--------------|

| Pa               | TEXT Reconciliation of Revenue per Audited Financial Stat   | ements with i | Revenue per Re    | turn.   |                        |
|------------------|---|---------------|-------------------|---------|------------------------|
|                  | Complete if the organization answered "Yes" on Form 990, Part IV, lin   | e 12a.        |                   |         |                        |
| 1                | Total revenue, gains, and other support per audited financial statements  |               |                   | 1       | 10,800,183.            |
| 2                | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |               |                   |         |                        |
| а                | Net unrealized gains (losses) on investments  | 2a            | -791,148.         |         |                        |
| b                | Donated services and use of facilities  | 2b            | 6,000.            |         |                        |
| С                | Recoveries of prior year grants   | 2c            |                   |         |                        |
| d                | Other (Describe in Part XIII.)  | 2d            | 378,280.          |         |                        |
| е                | Add lines 2a through 2d   |               |                   | 2e      | -406,868.              |
| 3                | Subtract line 2e from line 1  |               |                   | 3       | 11,207,051.            |
| 4                | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |               |                   |         |                        |
| а                | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a            | 126,446.          |         |                        |
| b                | Other (Describe in Part XIII.)  | 4b            |                   |         |                        |
| С                | Add lines <b>4a</b> and <b>4b</b>   |               |                   | 4c      | 126,446.               |
| 5                | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)   |               | · <u>··</u> ····· | 5       | 11,333,497.            |
| Ра               | rt XII Reconciliation of Expenses per Audited Financial Sta   |               | Expenses per F    | Retur   | n.                     |
|                  | Complete if the organization answered "Yes" on Form 990, Part IV, lin   |               |                   |         |                        |
| 1                | Total expenses and losses per audited financial statements  |               |                   | 1       | 9,192,112.             |
| 2                | Amounts included on line 1 but not on Form 990, Part IX, line 25:   | 1 1           |                   |         |                        |
| а                |   |               | 6,000.            |         |                        |
| b                | Prior year adjustments  | 2b            |                   |         |                        |
| С                | Other lesses  |               |                   | -       |                        |
| d                | Other losses  |               |                   |         |                        |
|                  | Other (Describe in Part XIII.)  | 2d            | 356,841.          |         |                        |
| е                | Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>  | 2d            |                   | 2e      | 362,841.               |
| е<br>3           | Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1   | 2d            |                   | 2e<br>3 | 362,841.<br>8,829,271. |
|                  | Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>  | 2d            |                   | 3       |                        |
| 3                | Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1:  | 2d            |                   | 3       |                        |
| 3                | Other (Describe in Part XIII.)  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b | 2d            |                   | 3       | 8,829,271.             |
| 3<br>4<br>a<br>b | Other (Describe in Part XIII.)  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b | 2d 4a 4b      | 126,446.          | 3       |                        |

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### Part V, line 4:

The purpose of the Organization's endowment funds is to provide investment income and gains to further various activities of the Institution.

#### Part X, Line 2:

The Institute is exempt from income tax under Section 501(c)(3) of the

Internal Revenue Code (the Code). In addition, the Institute qualifies for
the charitable contribution deduction under Section 170(b)(1)(A) and has
been classified as an organization other than a private foundation under

Section 509(a)(2) of the Code.

### U.S. generally accepted accounting principles (U.S. GAAP) require

| Part XIII   Supplemental Information (continued)                          |      |
|---|------|
| management to evaluate tax positions taken by the Institute and recognize | ze   |
| a liability if the Institute has taken an uncertain position that more    |      |
| likely than not would not be sustained upon examination by the Internal   |      |
| Revenue Service and state taxing authorities. The Institute is subject    | to   |
| routine audits by taxing jurisdictions; however, there are currently no   |      |
| audits for any tax periods in progress.                                   |      |
|   |      |
| Part XI, Line 2d - Other Adjustments:                                     |      |
| Change in Beneficial Interest in Perpetual Trust 21,                      | 439. |
| Cost of Goods Sold 356,   | 841. |
| Total to Schedule D, Part XI, Line 2d 378,                                | 280. |
|   |      |
| Part XII, Line 2d - Other Adjustments:                                    |      |
| Cost of Goods Sold 356,8  | 841. |
|   |      |
|   |      |
|   |      |
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#### **SCHEDULE I** (Form 990)

Department of the Treasury Internal Revenue Service

**Grants and Other Assistance to Organizations.** Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public

Inspection **Employer identification number** Name of the organization Island Institute 22-2786731 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) Luke's Lobster Holding, LLC 84 Industrial Park Rd. Saco ME 04072 38-3977756 1,000,000, 0 Sustainable Seafood Luke's Lobster Holding, LLC 84 Industrial Park Rd. 38-3977756 0. Saco, ME 04072 54,070 Lift all Boats Monhegan Plantation PO Box 332 Monhegan, ME 04852 01-0280086 Government 15,000 0 Broadband Planning Town of Isle au Haut PO Box 71 Isle au Haut ME 04645 01-6000213 Government 15 000 0. Broadband Planning Town of Frenchboro 1 Executive Dr. ShoreUp Sea Level Rise 01-6000479 0. Frenchboro ME 04635 Government 14,000 Resiliency Long Island Civic Association PO Box 307 ShoreUp Sea Level Rise Long Island, ME 04050 01-0317771 501(c)(3) 10 000 0 Resiliency 15.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2022

| Part II Continuation of Grants and Other           | Assistance to Do | mestic Organizations          | and Domestic Go          | vernments (Sch                   | edule I (Form 990), Pa   | rt II.)                                | ruge                                  |
|--|------------------|-------------------------------|--------------------------|----------------------------------|--|--|---------------------------------------|
| (a) Name and address of organization or government | (b) EIN          | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |
| Town of North Haven                                |                  |                               |                          |                                  |  |  |                                       |
| PO Box 400   |                  |                               |                          |                                  |  |  | ShoreUp Sea Level Rise                |
| North Haven, ME 04853                              | 01-6000299       | Government                    | 10,000.                  | 0.                               |  |  | Resiliency                            |
| 102011 112001, 112 01000                           | 01 0000255       |                               | 10,000.                  | •                                |  |  |                                       |
| Town of Phippsburg                                 |                  |                               |                          |                                  |  |  |                                       |
| 1042 Main Rd.                                      |                  |                               |                          |                                  |  |  | ShoreUp Sea Level Rise                |
| Phippsburg, ME 04562                               | 01-6000330       | Government                    | 10,000.                  | 0.                               |  |  | Resiliency                            |
| -  |                  |                               |                          |                                  |  |  |                                       |
| Town of Roque Bluffs                               |                  |                               |                          |                                  |  |  |                                       |
| 3 Roque Bluffs Rd.                                 |                  |                               |                          |                                  |  |  |                                       |
| Roque Bluffs, ME 04654                             | 01-6003490       | Government                    | 10,000.                  | 0.                               |  |  | Broadband Planning                    |
|  |                  |                               |                          |                                  |  |  |                                       |
| Town of Brooksville                                |                  |                               |                          |                                  |  |  |                                       |
| PO Box 314   |                  |                               |                          |                                  |  |  | ShoreUp Sea Level Rise                |
| Brooksville, ME 04617                              | 01-6000086       | Government                    | 10,000.                  | 0.                               |  |  | Resiliency                            |
|  |                  |                               |                          |                                  |  |  |                                       |
| Town of Damariscotta                               |                  |                               |                          |                                  |  |  |                                       |
| 21 School St.                                      | 01 6000131       |                               | 0.005                    | _                                |  |  | ShoreUp Sea Level Rise                |
| Damariscotta, ME 04543                             | 01-6000131       | Government                    | 9,995.                   | 0.                               |  |  | Resiliency                            |
| Town of Gouldsboro                                 |                  |                               |                          |                                  |  |  |                                       |
| PO Box 68  |                  |                               |                          |                                  |  |  | ShoreUp Sea Level Rise                |
| Prospect Harbor, ME 04669                          | 01-6000180       | Government                    | 8,957.                   | 0.                               |  |  | Resiliency                            |
| Tropped Marbor, Mr 01005                           | 01 0000100       |                               | 3,337.                   | ••                               |  |  | inestitione,                          |
| Hancock County Planning Commission                 |                  |                               |                          |                                  |  |  |                                       |
| 395 State St.                                      |                  |                               |                          |                                  |  |  |                                       |
| Ellsworth, ME 04605                                | 01-0310087       | 501(c)(3)                     | 8,000.                   | 0.                               |  |  | <br>  Broadband Partner Stipend       |
| •  |                  |                               | ,                        |                                  |  |  |                                       |
| National Audubon Society, Inc.                     |                  |                               |                          |                                  |  |  |                                       |
| 12 Audubon Rd.                                     |                  |                               |                          |                                  |  |  |                                       |
| Bremen, ME 04551                                   | 13-1624102       | 501(c)(3)                     | 8,000.                   | 0.                               |  |  | Spark! Energy Efficiency              |
|  |                  |                               |                          |                                  |  |  |                                       |
| Town of Chebeague Island                           |                  |                               |                          |                                  |  |  |                                       |
| 192 North Rd.                                      |                  |                               |                          |                                  |  |  | ShoreUp Sea Level Rise                |
| Chebeague Island, ME 04107                         | 20-8781272       | Government                    | 7,700.                   | 0.                               |  |  | Resiliency                            |

| Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) |                |                               |                          |  |  |   |                                       |
|--|----------------|-------------------------------|--------------------------|--|--|---|---------------------------------------|
| (a) Name and address of organization or government   | <b>(b)</b> EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of<br>noncash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of<br>non-cash assistance | (h) Purpose of grant<br>or assistance |
| Hancock County Planning Commission 395 State St.   |                |                               |                          |  |  |   |                                       |
| Ellsworth, ME 04605  | 01-0310087     | 501(c)(3)                     | 6,500.                   | 0.                                     |  |   | Broadband Planning                    |
| Midcoast Council of Governments 165 Main St., Suite F  |                |                               |                          |  |  |   |                                       |
| Damariscotta, ME 04543   | 01-0542494     | 501(c)(3)                     | 6,000.                   | 0.                                     |  |   | Broadband Partner Stipend             |
| City of Eastport<br>22 Washington St.  |                |                               |                          |  |  |   |                                       |
| Eastport, ME 04631   | 01-6000026     | Government                    | 5,500.                   | 0.                                     |  |   | Broadband Planning                    |
|  |                |                               |                          |  |  |   |                                       |
|  |                |                               |                          |  |  |   |                                       |
|  |                |                               |                          |  |  |   |                                       |
|  |                |                               |                          |  |  |   |                                       |
|  |                |                               |                          |  |  |   |                                       |
|  |                |                               |                          |  |  |   |                                       |

Island Institute 22-2786731 Schedule I (Form 990) 2022 Page 2 Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (b) Number of (a) Type of grant or assistance (c) Amount of (d) Amount of non-(f) Description of noncash assistance recipients cash grant cash assistance Enrichment and travel 22 0 Geiger Scholarships 70,805. scholarships Tuition support at Scholarships 34 70,000 0. college/university 0. Business Resilience Grants 14 34,858 Grants to small businesses Workforce grants to COMPASS Workforce Grants 15 27,000. 0. individuals Spark! Energy Efficiency 15 000 Spark! Energy Efficiency Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part I, Line 2: Grants and scholarship funds are monitored through continued relationships with the recipients.

### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Employer identification number Island Institute 22-2786731 **Questions Regarding Compensation** 

|    |  |          | Yes | No       |
|----|--|----------|-----|----------|
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,   |          |     |          |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.   |          |     |          |
|    | First-class or charter travel  X Housing allowance or residence for personal use   |          |     |          |
|    | Travel for companions Payments for business use of personal residence  |          |     |          |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees   |          |     |          |
|    | Discretionary spending account Personal services (such as maid, chauffeur, chef)   |          |     |          |
|    |  |          |     |          |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or  |          |     |          |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   | 1b       |     | _X_      |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,   |          |     |          |
|    | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  | 2        |     | _X_      |
|    |  |          |     |          |
| 3  | Indicate which, if any, of the following the organization used to establish the compensation of the organization's   |          |     |          |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to   |          |     |          |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |          |     |          |
|    | Compensation committee Written employment contract   |          |     |          |
|    | Independent compensation consultant  X Compensation survey or study  |          |     |          |
|    | Form 990 of other organizations  X Approval by the board or compensation committee   |          |     |          |
|    |  |          |     |          |
| 4  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing   |          |     |          |
|    | organization or a related organization:  |          |     |          |
| а  | Receive a severance payment or change-of-control payment?  | 4a       | X   |          |
| b  | Participate in or receive payment from a supplemental nonqualified retirement plan?  | 4b       |     | X        |
| С  |  | 4c       |     | X        |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.  |          |     |          |
|    |  |          |     |          |
| _  | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |          |     |          |
| 5  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |          |     |          |
|    | contingent on the revenues of:   |          |     | v        |
|    | The organization?  | 5a       |     | <u>X</u> |
| a  | Any related organization?  | 5b       |     | Λ        |
| _  | If "Yes" on line 5a or 5b, describe in Part III.   |          |     |          |
| 6  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |          |     |          |
| _  | contingent on the net earnings of:   | 6-       |     | Х        |
|    | The organization?  Any related organization?   | 6a<br>6b |     | X        |
| D  | Any related organization?  | GD       |     | 21       |
| 7  | If "Yes" on line 6a or 6b, describe in Part III.  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments |          |     |          |
| '  | not described on lines 5 and 6? If "Yes," describe in Part III   | 7        | Х   |          |
| 8  | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the  |          | 22  |          |
| 3  | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III  | 8        |     | Х        |
| 9  | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   |          |     |          |
| •  | Regulations section 53 (4958.6/c)?   | a        |     |          |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title         |      | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation |                                     |                                     | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | in column (B)                             |
|----------------------------|------|--|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|------------------------------------|---|
|                            |      | (i) Base<br>compensation   | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation                      |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) Anthony Chatwin        | (i)  | 154,679.   | 0.                                  | 80,856.                             | 0.                                | 699.                    | 236,234.                           | 0.  |
| Past President             | (ii) | 0.   | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (2) Susan Bernier          | (i)  | 151,781.   | 15,000.                             | 0.                                  | 10,003.                           | 72.                     | 176,856.                           | 0.  |
| Chief Philanthropy Officer | (ii) | 0.   | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (3) Peter Rand             | (i)  | 136,061.   | 15,000.                             | 0.                                  | 9,147.                            | 12,719.                 | 172,927.                           | 0.  |
| Chief Financial Officer    | (ii) | 0.   | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    | _   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
| -                          | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (ii) |  |                                     |                                     |                                   |                         |                                    |   |
|                            | (i)  |  |                                     |                                     |                                   |                         |                                    |   |
| _                          | (ii) |  |                                     |                                     |                                   |                         |                                    | <u> </u>                                  |

Page 2

| Part III Supplemental Information  |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
|  |
| Part I, Line 1b:   |
| The organization provided a taxable housing allowance to Kim Hamilton as   |
| President. The housing allowance was included in her offer of employment   |
| and is not part of an organizational policy.   |
|  |
| Part I, Line 4a:   |
| Anthony Chatwin, Past President received a severance payment of \$60,642   |
| from the Organization during calendar year 2022. His severance payment was   |
| included in his 2022 W-2 Box 5.  |
| Part I, Line 7:  |
| Discretionary bonuses were authorized for members of the senior leadership   |
| team in June 2022, in recognition of organizational and individual   |
| performance.   |
|  |
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# SCHEDULE M (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

2022

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

|     | I                          | Island Insti             | tute                          |   |   |             |             | 22-27                                 | 86   | 731              |          |
|-----|----------------------------|--------------------------|-------------------------------|---|---|-------------|-------------|---------------------------------------|------|------------------|----------|
| Par | rt I Types of Pro          | perty                    |                               |   |   |             | •           |                                       |      |                  |          |
|     | , ,                        |                          | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contribu amounts reporte Form 990, Part VIII, | d on        |             | (d)<br>ethod of deto<br>sh contributi |      | _                | s        |
| 1   | Art - Works of art         |                          |                               |   |   |             |             |                                       |      |                  |          |
| 2   | Art - Historical treasures |                          |                               |   |   |             |             |                                       |      |                  |          |
| 3   | Art - Fractional interests |                          |                               |   |   |             |             |                                       |      |                  |          |
| 4   | Books and publications     |                          |                               |   |   |             |             |                                       |      |                  |          |
| 5   | Clothing and household     |                          |                               |   |   |             |             |                                       |      |                  |          |
| 6   | Cars and other vehicles    |                          |                               |   |   |             |             |                                       |      |                  |          |
| 7   | Boats and planes           |                          |                               |   |   |             |             |                                       |      |                  |          |
| 8   | Intellectual property      |                          |                               |   |   |             |             |                                       |      |                  |          |
| 9   | Securities - Publicly trac |                          | X                             | 4   | 27,   | 920.S       | tock        | Market                                | Va   | $1$ u $\epsilon$ | €        |
| 10  | Securities - Closely held  |                          |                               |   |   |             |             |                                       |      |                  |          |
| 11  | Securities - Partnership   |                          |                               |   |   |             |             |                                       |      |                  |          |
|     | trust interests            |                          |                               |   |   |             |             |                                       |      |                  |          |
| 12  | Securities - Miscellaneo   | us                       |                               |   |   |             |             |                                       |      |                  |          |
| 13  | Qualified conservation of  |                          |                               |   |   |             |             |                                       |      |                  |          |
|     | Historic structures        |                          |                               |   |   |             |             |                                       |      |                  |          |
| 14  | Qualified conservation of  | contribution - Other     |                               |   |   |             |             |                                       |      |                  |          |
| 15  | Real estate - Residentia   | J                        |                               |   |   |             |             |                                       |      |                  |          |
| 16  | Real estate - Commercia    |                          |                               |   |   |             |             |                                       |      |                  |          |
| 17  | Real estate - Other        |                          |                               |   |   |             |             |                                       |      |                  |          |
| 18  | Collectibles               |                          |                               |   |   |             |             |                                       |      |                  |          |
| 19  | Food inventory             |                          |                               |   |   |             |             |                                       |      |                  |          |
| 20  | Drugs and medical supp     |                          |                               |   |   |             |             |                                       |      |                  |          |
| 21  | Taxidermy                  |                          |                               |   |   |             |             |                                       |      |                  |          |
| 22  | Historical artifacts       |                          |                               |   |   |             |             |                                       |      |                  |          |
| 23  | Scientific specimens       |                          |                               |   |   |             |             |                                       |      |                  |          |
| 24  | Archeological artifacts    |                          |                               |   |   |             |             |                                       |      |                  |          |
| 25  |                            | )                        |                               |   |   |             |             |                                       |      |                  |          |
| 26  | Other (                    | )                        |                               |   |   |             |             |                                       |      |                  |          |
| 27  | Other (                    | )                        |                               |   |   |             |             |                                       |      |                  |          |
| 28  | Other (                    | )                        |                               |   |   |             |             |                                       |      |                  |          |
| 29  | Number of Forms 8283       | received by the organiz  | zation during                 | the tax year for co                                       | ontributions  |             |             |                                       |      |                  |          |
|     | for which the organizati   | on completed Form 82     | 83, Part V, D                 | onee Acknowledg   | ement   | 29          |             |                                       |      | 0                |          |
|     |                            |                          |                               |   |   |             |             | _                                     |      | Yes              | No       |
| 30a | During the year, did the   | organization receive by  | y contributio                 | n any property rep  | orted in Part I, lines                                    | 1 through 2 | 28, that it | :                                     |      |                  |          |
|     | must hold for at least 3   | years from the date of   | the initial co                | ntribution, and whi                                       | ch isn't required to b                                    | e used for  |             |                                       |      |                  |          |
|     | exempt purposes for the    | e entire holding period' | ?                             |   |   |             |             |                                       | 30a  |                  | _X_      |
| b   | If "Yes," describe the ar  | rrangement in Part II.   |                               |   |   |             |             |                                       |      |                  |          |
| 31  | Does the organization h    | nave a gift acceptance p | oolicy that re                | quires the review of                                      | of any nonstandard o                                      | ontribution | าร?         |                                       | 31   | Х                | <u> </u> |
| 32a | Does the organization h    | ire or use third parties | or related or                 | ganizations to solid                                      | cit, process, or sell ne                                  | oncash      |             |                                       |      |                  | l _      |
|     |                            |                          |                               |   |   |             |             |                                       | 32a  |                  | X        |
| b   | If "Yes," describe in Par  |                          |                               |   |   |             |             |                                       |      |                  |          |
| 33  | If the organization didn'  | t report an amount in c  | olumn (c) foi                 | a type of property  | for which column (a                                       | ) is checke | ed,         |                                       |      |                  |          |
|     | describe in Part II.       |                          |                               |   |   |             |             |                                       |      |                  |          |
| LHA | For Paperwork Redu         | uction Act Notice, see   | the Instruct                  | tions for Form 990  | ).  |             | 5           | Schedule M                            | Form | n 990)           | 2022     |

232141 09-09-22

232142 09-09-22

### SCHEDULE O (Form 990)

Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

Island Institute

Employer identification number 22-2786731

Form 990, Part I, Line 1, Description of Organization Mission:
here and elsewhere.

Form 990, Part VI, Section B, line 11b:

The Board of Trustees has delegated the detail review of the draft Form 990 prepared by independent accountants to their Finance committee. The Finance Committee and management reviews the 990, and prior to submission, a public inspection copy of the Form 990 is provided to the entire Board of Trustees.

Form 990, Part VI, Section B, Line 12c:

The Organization monitors compliance with its conflict of interest policy
through ongoing communication with members of the board of trustees
throughout the year.

Form 990, Part VI, Section B, Line 15:

The Executive Committee of the board is empowered to undertake all trustee matters, including a review of the president's performance. They meet with the president and go over their formal evaluation. The entire board in executive session reviews the outcome of that meeting and then votes on the president's compensation, taking into account comparable compensation data obtained for other similar organizations. The president, with input from this committee, then determines compensation for other senior management staff. These deliberations and decisions are documented in meeting minutes and in budget materials.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

Schedule O (Form 990) 2022 Page **2** 

| Name of the organization  Island Institute                 | Employer identification number 22-2786731 |
|--|---|
| Form 990, Part VI, Section C, Line 19:                     |   |
| The organization makes these documents available upon requ | est.                                      |
| Form 990, Part X, Line 10: Land, Buildings, and Equipment  |   |
| Section 1.263(a)-3(n) Election:                            |   |
| Island Institute   |   |
| 386 Main Street, PO Box 648                                |   |
| Rockland, ME 04841   |   |
| EIN: 22-2786731  |   |
| Section 1.263(a)-3(n) Election:                            |   |
| Island Institute is electing to capitalize repair and main | tenance costs                             |
| under Regulation Section 1.263(a)-3(n).                    |   |
|  |   |
| Form 990, Part XI, line 9, Changes in Net Assets:          |   |
| Change in Beneficial Interest in Perpetual Trust           | 21,439.                                   |
|  |   |
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#### **SCHEDULE R** (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

22-2786731

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

|   | _                                    |   |                               |  | Т                             |                              |                                    |
|---|--------------------------------------|---|-------------------------------|--|-------------------------------|------------------------------|------------------------------------|
| (a) Name, address, and EIN (if applicable) of disregarded entity                        | <b>(b)</b> Primary activity          | (c) Legal domicile (state of foreign country) | or Total inco                 | me End-of-yea                                    | r assets Direct               | (f)<br>controlling<br>entity | 9                                  |
|   |                                      |   |                               |  |                               |                              |                                    |
|   |                                      |   |                               |  |                               |                              |                                    |
|   |                                      |   |                               |  |                               |                              |                                    |
|   | _                                    |   |                               |  |                               |                              |                                    |
| Part II Identification of Related Tax-Exempt Organiz organizations during the tax year. | ations. Complete if the organization | n answered "Yes" on Form 990                  | ), Part IV, line 34, t        | pecause it had one                               | or more related tax-ex        | empt                         |                                    |
| (a) Name, address, and EIN of related organization                                      | (b) Primary activity                 | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | cont                         | g)<br>512(b)(13)<br>rolled<br>ity? |
| avis Conservation Foundation - 22-2976811   |                                      |   |                               |  |                               | 162                          | NO                                 |
| 0 Forest Falls Dr. STE 5  | 7                                    |   |                               |  |                               |                              |                                    |
| armouth, ME 04096   | Awards Grants                        | Maine   | 501(c)(3)                     | Line 12a, I                                      | N/A                           |                              | Х                                  |
|   |                                      |   |                               |  |                               |                              |                                    |
|   |                                      |   |                               |  |                               |                              |                                    |
|   | _                                    |   |                               |  |                               |                              |                                    |
|   | _                                    |   |                               |  |                               |                              |                                    |
|   |                                      |   |                               |  |                               |                              |                                    |
|   | $\dashv$                             |   |                               |  |                               |                              |                                    |
|   | $\dashv$                             |   |                               |  |                               |                              |                                    |
|   |                                      | l   |                               |  |                               |                              |                                    |

Island Institute

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization  (b) Primary activity Primary activity Of related organization  (c) Legal domicile (state or foreign country)  Primary activity Of related organization  (d) Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income Of related, unrelated, excluded from tax under sections 512-514)  (g) Share of total income Of rend-of-year assets  (h) Disproportionate allocations?  Yes No  (i) General or managing partner? Yes No  |
|--|
| Name, address, and EIN of related organization  Primary activity  Primary activity  Primary activity  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Percentage ownership  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Primary activity  Predominant income (related, unrelated, excluded from tax under sections 512-514)   |
| toreign country)    State of foreign country   excluded from tax under sections 512-514)   assets   20 of Schedule   Factor   Yes   No   Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No     Yes   No   Yes   No   Yes   No   Yes   Yes |
| Country   Sections 512-514)   Yes   No   K-1 (Form 1065)   Yes   No  |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | <b>(f)</b><br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |     | tion<br>b)(13)<br>rolled<br>tity? |
|--|--------------------------------|---|-------------------------------|---|--|--|--------------------------------|-----|-----------------------------------|
|  |                                | country                                       |                               |   |  |  |                                | Yes | No                                |
|  |                                |   |                               |   |  |  |                                |     |                                   |
|  |                                |   |                               |   |  |  |                                |     |                                   |
|  |                                |   |                               |   |  |  |                                |     |                                   |
|  |                                |   |                               |   |  |  |                                |     |                                   |

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Х

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

| а          | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | у                   |                                |  | 1a        |      | X        |
|------------|---|---------------------|--------------------------------|--|-----------|------|----------|
|            | Gift, grant, or capital contribution to related organization(s)                                 |                     |                                |  | 1b        |      | Х        |
| С          | Gift, grant, or capital contribution from related organization(s)                               |                     |                                |  | 1c        |      | Х        |
|            | Loans or loan guarantees to or for related organization(s)                                      |                     |                                |  | 1d        |      | Х        |
| е          | Loans or loan guarantees by related organization(s)   |                     |                                |  | 1e        |      | Х        |
|            |   |                     |                                |  |           |      |          |
| f          | Dividends from related organization(s)  |                     |                                |  | 1f        |      | <u>X</u> |
|            | Sale of assets to related organization(s)   |                     |                                |  | 1g        |      | <u>X</u> |
| h          | Purchase of assets from related organization(s)   |                     |                                |  | 1h        |      | <u>X</u> |
| i          | Exchange of assets with related organization(s)   |                     |                                |  | 1i        |      | <u>X</u> |
| j          | Lease of facilities, equipment, or other assets to related organization(s)                      |                     |                                |  | 1j        |      | <u>X</u> |
|            |   |                     |                                |  |           |      |          |
|            | Lease of facilities, equipment, or other assets from related organization(s)                    |                     |                                |  | 1k        |      | <u>X</u> |
| ı          | Performance of services or membership or fundraising solicitations for related organ            | nization(s)         |                                |  | 11        |      | X        |
|            | Performance of services or membership or fundraising solicitations by related organ             |                     |                                |  | 1m        |      | <u>X</u> |
| n          | Sharing of facilities, equipment, mailing lists, or other assets with related organization      | on(s)               |                                |  | 1n        |      | <u>X</u> |
|            | Sharing of paid employees with related organization(s)  |                     |                                |  | 10        |      | <u>X</u> |
|            |   |                     |                                |  |           |      |          |
| р          | Reimbursement paid to related organization(s) for expenses                                      |                     |                                |  | 1p        |      | <u>X</u> |
| q          | Reimbursement paid by related organization(s) for expenses                                      |                     |                                |  | 1q        |      | <u>X</u> |
|            |   |                     |                                |  |           |      |          |
| r          | Other transfer of cash or property to related organization(s)                                   |                     |                                |  | 1r        |      | <u>X</u> |
| s          | Other transfer of cash or property from related organization(s)                                 |                     |                                |  | 1s        |      | <u>X</u> |
| 2          | If the answer to any of the above is "Yes," see the instructions for information on w           | ho must complete th | is line, including covered rel | ationships and transaction thresholds. |           |      |          |
|            | (a)   | (b)                 | (c)                            | (d)                                    |           |      |          |
|            | Name of related organization  | Transaction         | Amount involved                | Method of determining amount in        | volved    |      |          |
|            |   | type (a-s)          |                                |  |           |      |          |
|            |   |                     |                                |  |           |      |          |
| 1)         |   |                     |                                |  |           |      |          |
|            |   |                     |                                |  |           |      |          |
| 2)         |   |                     |                                |  |           |      |          |
|            |   |                     |                                |  |           |      |          |
| 3)         |   |                     |                                |  |           |      |          |
| ۵١         |   |                     |                                |  |           |      |          |
| 4)         |   |                     |                                |  |           |      |          |
| -\         |   |                     |                                |  |           |      |          |
| 5)         |   |                     |                                |  |           |      |          |
| <b>6</b> ) |   |                     |                                |  |           |      |          |
| 6)         |   | <u> </u>            |                                | 0,1, - 4,4                             | D /F      | 000  | 2000     |
| 3216       | 3 09-14-22  |                     |                                | Schedule                               | ∺ K (Form | 990) | 2022     |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are all partners sec. 501(c)(3) orgs.?  Yes No | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h) Disproptionate allocation | Code V-UBI<br>amount in box<br>of Schedule K- | General managin partner | (k) Percentage ownership |
|--------------------------------------|----------------------|-----|---|--|------------------------------------|--|-------------------------------|---|-------------------------|--------------------------|
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |
|                                      | -                    |     |   |  |                                    |  |                               |   |                         |                          |
|                                      |                      |     |   |  |                                    |  |                               |   |                         |                          |

2022.05040 ISLAND INSTITUTE

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print Island Institute 22-2786731 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 386 Main Street, PO Box 648 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. 04841 Rockland, ME Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) Peter Rand • The books are in the care of ▶ 386 Main Street, PO Box 648 - Rockland, ME 04841 Telephone No. ► 207-594-9209 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. May 15, 2024 \_\_\_\_, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or  $\underline{\hspace{0.5cm}}$  , and ending  $\underline{\hspace{0.5cm}}$   $\underline{\hspace{0.5cm}}$  JUN  $\underline{\hspace{0.5cm}}$  30 , 2023Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

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For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Extended to May 15, 2024 **Exempt Organization Business Income Tax Return** Form 990-T OMB No. 1545-0047 (and proxy tax under section 6033(e)) For calendar year 2022 or other tax year beginning JUL~1, 2022 and ending JUN~30, 2023Go to www.irs.gov/Form990T for instructions and the latest information. Department of the Treasury Internal Revenue Service Open to Public Inspection for 501(c)(3) Organizations Only Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Name of organization ( Check box if name changed and see instructions.) Check hox if address changed. **B** Exempt under section Print Island Institute 22-2786731 EGroup exemption number (see instructions) X 501(c)(3 Number, street, and room or suite no. If a P.O. box, see instructions. Type 7220(e) 386 Main Street, PO Box 648 408(e) City or town, state or province, country, and ZIP or foreign postal code 408A ]530(a) ]529(a) [ Rockland, ME 04841 529A Check box if 36,646,542. C Book value of all assets at end of year an amended return. X 501(c) corporation 501(c) trust 401(a) trust State college/university Other trust Check organization type Claim credit from Form 8941 Claim a refund shown on Form 2439 Check if filing only to Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation Enter the number of attached Schedules A (Form 990-T) X No During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? Yes If "Yes," enter the name and identifying number of the parent corporation. 207-594-9209 The books are in care of Peter Rand Telephone number Total Unrelated Business Taxable Income Total of unrelated business taxable income computed from all unrelated trades or businesses (see 2,413. instructions) 2 Reserved 2 2,413. 3 3 Add lines 1 and 2 Charitable contributions (see instructions for limitation rules) 0. 4 4 2,413. Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3 5 5 Statement 1 2,413. Deduction for net operating loss. See instructions 6 6 Total of unrelated business taxable income before specific deduction and section 199A deduction. 7 7 Subtract line 6 from line 5 1,000. Specific deduction (generally \$1,000, but see instructions for exceptions) 8 8 9 **Trusts.** Section 199A deduction. See instructions 9 1,000. 10 Total deductions. Add lines 8 and 9 10 Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7, 11 11 **Tax Computation** Organizations taxable as corporations. Multiply Part I, line 11 by 21% (0.21) Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on Tax rate schedule or Schedule D (Form 1041) 2 3 3 **Proxy tax.** See instructions 4 Other tax amounts. See instructions 4 Alternative minimum tax (trusts only) 5 5

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Tax on noncompliant facility income. See instructions

Total. Add lines 3 through 6 to line 1 or 2, whichever applies

For Paperwork Reduction Act Notice, see instructions.

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Form 990-T (2022)

| Form 9  | _                | ,  |   |               |            |                                 |               |                         | <u> </u>      | age 2    |
|---------|------------------|--|---|---------------|------------|---------------------------------|---------------|-------------------------|---------------|----------|
| Part    |                  | Tax and Payments   |   |               |            |                                 |               |                         |               |          |
| 1a      |                  | ign tax credit (corporations attach Form 11                  | 18; trusts attach Form 1116)                        |               |            |                                 |               |                         |               |          |
| b       |                  |  |   |               |            |                                 |               |                         |               |          |
| С       |                  | eral business credit. Attach Form 3800 (see                  |   |               |            |                                 |               |                         |               |          |
| d       |                  | lit for prior year minimum tax (attach Form                  |   |               |            |                                 |               |                         |               |          |
| е       |                  | I credits. Add lines 1a through 1d                           |   |               |            |                                 | 1e            |                         |               |          |
| 2       | Sub <sup>r</sup> | tract line 1e from Part II, line 7                           |   |               |            |                                 | 2             |                         |               | 0.       |
| 3       | Othe             | er amounts due. Check if from: Form 4                        |   | n 8697        | F          | orm 8866                        |               |                         |               |          |
|         |                  | Other  | (attach statement)                                  |               |            |                                 | 3             |                         |               |          |
| 4       | Tota             | Itax. Add lines 2 and 3 (see instructions).                  | Check if includes tax pre                           | viously d     | eferred ι  | ınder                           |               |                         |               |          |
|         |                  |  |   |               |            |                                 | 4             |                         |               | 0.       |
| 5       | Curr             | ent net 965 tax liability paid from Form 965                 | 5-A, Part II, column (k)                            |               | .,         |                                 | 5             |                         |               | 0.       |
| 6a      | Payr             | ments: A 2021 overpayment credited to 202                    | 22  | 6a            |            |                                 |               |                         |               |          |
| b       | 2022             | estimated tax payments. Check if section                     | 643(g) election applies                             | 6b            |            |                                 |               |                         |               |          |
| С       | Tax              | deposited with Form 8868                                     |   | 6c            |            |                                 |               |                         |               |          |
| d       | Fore             | ign organizations: Tax paid or withheld at s                 | source (see instructions)                           | 6d            |            |                                 |               |                         |               |          |
| е       | Bacl             | kup withholding (see instructions)                           |   | 6e            |            |                                 |               |                         |               |          |
| f       |                  | lit for small employer health insurance pren                 |   |               |            |                                 |               |                         |               |          |
| g       |                  | er credits, adjustments, and payments:                       |   |               |            |                                 |               |                         |               |          |
| •       |                  |  |   | al <b>6g</b>  |            |                                 |               |                         |               |          |
| 7       | Tota             | Il payments. Add lines 6a through 6g                         |   |               |            |                                 | 7             |                         |               |          |
| 8       |                  | nated tax penalty (see instructions). Check                  |   |               |            |                                 | 8             |                         |               |          |
| 9       |                  | due. If line 7 is smaller than the total of line             |   |               |            |                                 | 9             |                         |               |          |
| 10      |                  | rpayment. If line 7 is larger than the total o               |   |               |            |                                 | 10            |                         |               |          |
| 11      |                  | r the amount of line 10 you want: <b>Credited</b>            |   |               |            | Refunded                        | 11            |                         |               |          |
| Part    | IV               | Statements Regarding Certain A                               | Activities and Other Informa                        | tion (se      | ee instru  |                                 |               | -                       |               |          |
| 1       |                  | ny time during the 2022 calendar year, did                   |   |               |            |                                 |               |                         | Yes           | No       |
| •       |                  | a financial account (bank, securities, or oth                | •   | •             |            | •                               |               |                         |               | 1,10     |
|         |                  | EN Form 114, Report of Foreign Bank and                      |   |               |            |                                 |               |                         |               |          |
|         | here             | •  |   |               |            |                                 |               |                         |               | Х        |
| 2       |                  | ng the tax year, did the organization receive                | e a distribution from or was it the gra             | antor of o    | or transfe | eror to a                       |               |                         |               |          |
| _       |                  | gn trust?  | ,   |               |            | •                               |               |                         |               | Х        |
|         |                  | es," see instructions for other forms the org                |   |               |            |                                 |               |                         |               |          |
| 3       |                  | r the amount of tax-exempt interest receive                  | •   |               |            | \$                              |               |                         |               |          |
| 4       |                  | r available pre-2018 NOL carryovers here                     | \$\$ Do not   | t include     | any post   | Ψ                               | nıovor        |                         |               |          |
| 7       |                  | vn on Schedule A (Form 990-T). Don't redu                    |   |               |            |                                 |               |                         |               |          |
| _       |                  |  | · · · · · · · · · · · · · · · · · · ·               | •             |            | =                               | i, iii ie     | 0.                      |               |          |
| 5       |                  | -2017 NOL carryovers. Enter the Business                     |   |               |            |                                 |               |                         |               |          |
|         | trie a           | amounts shown below by any NOL claimed                       |   |               |            |                                 |               |                         | -             |          |
|         |                  | Business Activit   |   |               | iiabie po  | st-2017 NOL c                   |               | er<br>684.              |               |          |
|         |                  | 901.   | 101   | \$            |            |                                 | ′,            | 004.                    | -             |          |
|         | D: 1             |  |   | \$            |            |                                 |               |                         |               | v        |
| 6a      |                  | the organization change its method of acco                   | ,             |               |            |                                 |               |                         |               | X        |
| b       |                  | is "Yes," has the organization described the                 | ne change on Form 990, 990-EZ, 990                  | -PF, or F0    | orm 1128   | 3'? If "No,"                    |               |                         |               |          |
| Part    |                  | ain in Part V Supplemental Information                       |   |               |            |                                 |               |                         |               |          |
|         |                  |  |   |               |            |                                 |               |                         |               |          |
| Provide | e the (          | explanation required by Part IV, line 6b. Als                | o, provide any other additional inforn              | nation. Se    | ee instru  | ctions.                         |               |                         |               |          |
|         |                  |  |   |               |            |                                 |               |                         |               |          |
|         | - 1              | Jnder penalties of perjury, I declare that I have examined t | his return, including accompanying schedules and    | d statements  | and to the | hest of my knowled              | lae and h     | nelief it is tru        | e e           |          |
| Sign    |                  | correct, and complete. Declaration of preparer (other than   | taxpayer) is based on all information of which prep | oarer has any | knowledge  | e.                              | .go ama s     | 701101, 11 10 11 0      | σ,            |          |
| Here    |                  |  | Chief<br>Office                                     |               | IICIa      | IVI                             | -             | S discuss this          |               | rith     |
|         |                  | Signature of officer   | Date Title  | <u>e</u> T    |            |                                 |               | er shown belo<br>s)? XY | _             | ¬ No     |
|         |                  | Ť T  |   | Doto          | Т          |                                 | $\overline{}$ |                         | <b>.</b> .    | No       |
| _       |                  | Print/Type preparer's name                                   | Preparer's signature                                | Date          |            | Check if                        | F PTI         | IV                      |               |          |
| Paid    |                  | Togonh D. Breeze   | Togonh D. Dr  | 02/02         | 124        | self- employed                  | -             | 01200                   | 201           |          |
| Prepa   |                  |  |   | 02/02         | / 44       | T <sub>E</sub> . , <sub>=</sub> |               | 01289                   |               |          |
| Use (   | Only             |  | cNeil & Parker, LLC                                 | •             |            | Firm's EIN                      | U             | 1-052                   | <b>3 ∠</b> 8. | <u> </u> |
|         |                  | 2211 Congre  |   |               |            | Dhari - /                       | 207           | \775                    | 2201          | 7        |
|         |                  | Firm's address Portland, 1                                   | ME U4IUZ  |               |            | Phone no. (                     | ⊿∪ /          | 775-                    | <b>⊿</b> 38   | <u>/</u> |

Island Institute 22-2786731

| Form 990-T   | Pre                             | 2018 NOL Sched                | lule              | Statement 1                         |
|--|---------------------------------|-------------------------------|-------------------|-------------------------------------|
| Pre-2018 NOL carry f<br>Pre-2018 NOL deducti   |                                 |                               | ine 6             | 24,436.<br>2,413.                   |
| Schedule A Portion of Schedule A entity  | of Pre-2018                     | NOL<br>Schedule A             | Share             |                                     |
| 1<br>2   |                                 |                               | 0.                |                                     |
| Total Schedule A sha<br>Net Operating Deduct<br>Balance after Pre-20<br>Expiring Net Operati<br>Carry forward of Net | ion<br>18 NOL Ded<br>.ng Losses | uction                        |                   | 0.<br>2,413.<br>0.<br>0.<br>22,023. |
| Form 990-T   | Pre-2018                        | Net Operating I               | Loss Deduction    | Statement 2                         |
| Tax Year Loss Sust   |                                 | Loss<br>Previously<br>Applied | Loss<br>Remaining | Available<br>This Year              |

### **SCHEDULE A** (Form 990-T)

# **Unrelated Business Taxable Income** From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

|            | ment of the Treasury<br>Il Revenue Service |   |      |            |                   |        | Open to Public Inspection for 501(c)(3) Organizations Only |  |
|------------|--|---|------|------------|-------------------|--------|--|--|
| <b>A</b> N | lame of the organization Island I:         |   |      |            | B Employer i      |        |  |  |
| <u>c</u> ს | Jnrelated business a                       | activity code (see instructions) 90110  | 1    |            | <b>D</b> Sequence | e:     | 1 of 2   |  |
| <u>E [</u> | Describe the unrelat                       | ed trade or business Investment A   | ctiv | ities      |                   |        |  |  |
| Pa         | rt I Unrelated                             | Trade or Business Income  |      | (A) Income | (B) Expenses      | s      | (C) Net  |  |
| 1 a        | Gross receipts or s                        |   |      |            |                   |        |  |  |
| b          |  | owances c Balance   | 1c   |            |                   |        |  |  |
| 2          |  | d (Part III, line 8)  | 2    |            |                   |        |  |  |
| 3          |  | ract line 2 from line 1c  | 3    |            |                   |        |  |  |
| 4 a        | Capital gain net in 1120)). See instruc    | come (attach Schedule D (Form 1041 or Form ctions   | 4a   |            |                   |        |  |  |
| h          | **   | rm 4797) (attach Form 4797). See instructions)  | 4b   |            |                   |        |  |  |
| C          |  | etion for trusts  | 4c   |            |                   |        |  |  |
| 5          |  | a partnership or an S corporation (attach   | 10   |            |                   |        |  |  |
| Ū          |  | Statement 3   | 5    | 2,413.     |                   |        | 2,413.   |  |
| 6          |  | IV)   | 6    |            |                   |        |  |  |
| 7          |  | anced income (Part V)   | 7    |            |                   |        |  |  |
| 8          |  | , royalties, and rents from a controlled  |      |            |                   |        |  |  |
| _          |  | VI)   | 8    |            |                   |        |  |  |
| 9          |  | e of section 501(c)(7), (9), or (17)  |      |            |                   |        |  |  |
|            | organizations (Par                         | t VII)  | 9    |            |                   |        |  |  |
| 10         |  | activity income (Part VIII)   | 10   |            |                   |        |  |  |
| 11         | Advertising income                         | e (Part IX)   | 11   |            |                   |        |  |  |
| 12         | Other income (see                          | instructions; attach statement)   | 12   |            |                   |        |  |  |
| 13         | Total. Combine lin                         | nes 3 through 12  | 13   | 2,413.     |                   |        | 2,413.   |  |
| Pa         | directly co                                | ns Not Taken Elsewhere See instruction nected with the unrelated business in officers, directors, and trustees (Part X) | come |            |                   | Ction: | s must be  |  |
| 2          |  | es  |      |            |                   | 2      |  |  |
| 3          |  | enance  |      |            |                   | 3      |  |  |
| 4          |  |   |      |            |                   | 4      |  |  |
| 5          |  | atement). See instructions  |      |            |                   | 5      |  |  |
| 6          | Taxes and licenses                         | s   |      |            |                   | 6      |  |  |
| 7          |  | ch Form 4562). See instructions   |      |            |                   |        |  |  |
| 8          | Less depreciation                          | claimed in Part III and elsewhere on return   |      |            |                   | 8b     |  |  |
| 9          | Depletion                                  |   |      |            |                   | 9      |  |  |
| 10         | Contributions to d                         | eferred compensation plans  |      |            |                   | 10     |  |  |
| 11         |  | programs  |      |            |                   | 11     |  |  |
| 12         | Excess exempt ex                           | penses (Part VIII)  |      |            |                   | 12     |  |  |
| 13         |  | costs (Part IX)   |      |            |                   | 13     |  |  |
| 14         |  | (attach statement)  |      |            |                   | 14     | _  |  |
| 15         |  |   |      |            |                   | 15     | 0.   |  |
| 16         |  | s income before net operating loss deduction. S   |      | •          | •                 |        | 0 440  |  |
|            | column (C)                                 |   |      |            |                   | 16     | 2,413.   |  |
| 17         | Deduction for net                          | operating loss. See instructions  |      |            |                   | 17     | 0.   |  |

LHA For Paperwork Reduction Act Notice, see instructions.

Unrelated business taxable income. Subtract line 17 from line 16

Schedule A (Form 990-T) 2022

| Pac | ıe | 4 |
|-----|----|---|
|     |    |   |

|                | ule A (Form 990-T) 2022  |  |                           |              | Page 2 |
|----------------|--|--|---------------------------|--------------|--------|
| Part           |  | hod of inventory valuati                   |                           |              |        |
| 1              |  |  |                           |              |        |
| 2              | Purchases  |  |                           |              |        |
| 3              | Cost of labor  |  |                           | 3            |        |
| 4              | Additional section 263A costs (attach statement)   |  |                           |              |        |
| 5              | Other costs (attach statement)   |  |                           |              |        |
| 6              | Total. Add lines 1 through 5   |  |                           |              |        |
| 7              | Inventory at end of year   |  |                           | 7            |        |
| 8              | Cost of goods sold. Subtract line 7 from line 6. Enter l   | here and in Part I, line 2                 |                           | 8            |        |
| 9              | Do the rules of section 263A (with respect to property   |  |                           |              | Yes No |
| Part           | IV Rent Income (From Real Property and   | d Personal Proper                          | ty Leased with Re         | al Property) |        |
| 1              | Description of property (property street address, city, s  | state, ZIP code). Check                    | if a dual-use. See instru | ctions.      |        |
|                | A  |  |                           |              |        |
|                | В  |  |                           |              |        |
|                | c  |  |                           |              |        |
|                | D  |  |                           |              |        |
|                |  | Α  | В                         | С            | D      |
| 2              | Rent received or accrued   |  |                           |              |        |
| а              | From personal property (if the percentage of   |  |                           |              |        |
|                | rent for personal property is more than 10%  |  |                           |              |        |
|                | but not more than 50%)   |  |                           |              |        |
| b              | From real and personal property (if the  |  |                           |              |        |
|                | percentage of rent for personal property exceeds   |  |                           |              |        |
|                | 50% or if the rent is based on profit or income)   |  |                           |              |        |
| С              | Total rents received or accrued by property.   |  |                           |              |        |
|                | Add lines 2a and 2b, columns A through D   |  |                           |              |        |
| 5<br>Part<br>1 | Total deductions. Add line 4 columns A through D. Er  V Unrelated Debt-Financed Income (s  Description of debt-financed property (street address, of A | nter here and on Part I, lee instructions) |                           |              | 0.     |
|                | В  |  |                           |              |        |
|                | c  |  |                           |              |        |
|                | D  | Т  |                           | 1            |        |
|                |  | A  | В                         | С            | D      |
| 2              | Gross income from or allocable to debt-financed  |  |                           |              |        |
|                | property   |  |                           |              |        |
| 3              | Deductions directly connected with or allocable  |  |                           |              |        |
|                | to debt-financed property  |  |                           |              |        |
| а              | Straight line depreciation (attach statement)  |  |                           |              |        |
| b              | Other deductions (attach statement)  |  |                           |              |        |
| С              | Total deductions (add lines 3a and 3b,   |  |                           |              |        |
|                | columns A through D)   |  |                           |              |        |
| 4              | Amount of average acquisition debt on or allocable   |  |                           |              |        |
|                | to debt-financed property (attach statement)   |  |                           |              |        |
| 5              | Average adjusted basis of or allocable to debt-  |  |                           |              |        |
|                | financed property (attach statement)   |  |                           |              |        |
| 6              | Divide line 4 by line 5  |  | %                         | %            | %      |
| 7              | Gross income reportable. Multiply line 2 by line 6   |  |                           |              |        |
| 8              | Total gross income (add line 7, columns A through D)   | . Enter here and on Par                    | t I, line 7, column (A)   | <u> </u>     | 0.     |
|                |  |  |                           |              |        |
| 9              | Allocable deductions. Multiply line 3c by line 6   |  |                           |              |        |
| 10             | Total allocable deductions. Add line 9, columns A thr  |  |                           |              | 0.     |
| 11             | Total dividends-received deductions included in line   | 10   |                           |              | 0.     |

1 Page 3

| Part           | VI Interest, Annu               | ities, Ro    | oyalties, and Re                           | ents fror  | n Control                    | led Or   | ganizations                                    | S (se                                  | e instruct               | tions)                                     |  | Page 3     |
|----------------|---------------------------------|--------------|--|------------|------------------------------|--|--|--|--------------------------|--|--|------------|
|                | ·                               |              |  |            |                              | E  | Exempt Contro                                  | <u> </u>                               |                          |  |  |            |
|                | Name of controlled organization |              | <b>2.</b> Employer identification number   |            |                              | al of specified that is included controlling org tion's gross in |  | rt of colur<br>included<br>olling orga | mn 4<br>in the<br>aniza- | 6. Deductions<br>connected<br>income in co | d with   |            |
| (1)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (2)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (3)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (4)            |                                 |              |  | <u> </u>   |                              | <u> </u>   |  |  |                          |  |  |            |
|                | Tavabla la sans                 |              |  | 1          | Controlled Or                | -  |  | -£ l                                   | 0                        |  | Dadwatiana a                                     | line eth.  |
| ,              | . Taxable Income                | in           | Net unrelated acome (loss) e instructions) |            | otal of specif<br>yments mad |  | that is inc<br>controlling<br>gross            | luded i                                | n the<br>ation's         |  | Deductions of<br>connected we<br>come in colum   | rith       |
| (1)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (2)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (3)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (4)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
|                |                                 |              |  |            |                              |  | Add colum<br>Enter here<br>line 8, c           | and on                                 | Part I,                  | Ente                                       | I columns 6 a<br>er here and or<br>ine 8, column | n Part I,  |
| Totals         |                                 |              |  |            |                              |  |  |  | 0.                       |  |  | 0.         |
| Part           | VII Investment I                | ncome        | of a Section 50                            | 1(c)(7), ( | 9), or (17)                  | Orgar  | nization (s                                    | ee insti                               | ructions)                |  |  |            |
|                |                                 | cription of  |  |            | 2. Amou incon                | nt of  | 3. Deduction directly connected (attach states | ons<br>ected                           |                          | asides<br>tatemer                          |  |            |
| (1)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (2)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (3)            |                                 |              |  |            |                              |  |  |  |                          |  |  |            |
| (4)            |                                 |              |  |            | A -1-1                       |  |  |  |                          |  | A -1 -1  |            |
|                |                                 |              |  |            | Add amou column 2.           |  |  |  |                          |  | Add am column                                    |            |
|                |                                 |              |  |            | here and or                  | n Part I,  |  |  |                          |  | here and   | on Part I, |
| T-4-1-         |                                 |              |  |            | line 9, colu                 |  |  |  |                          |  | line 9, co                                       | olumn (B)  |
| Totals<br>Part | VIII Evaluited E                | vemnt A      | Activity Income                            | Other 1    | <br>[han ∆dye                | 0.   | n Income                                       | ooo ino                                | tw.otiono\               |  |  | 0.         |
| 1              | Description of exploite         |              |  | , Other i  | IIIIII Auve                  | i uəni   | g income (                                     | see ins                                | structions)              | )<br>                                      |  |            |
| 2              | Gross unrelated busine          | •            |  | ness Ente  | r here and o                 | n Part I   | line 10. colum                                 | n (Δ)                                  |                          | 2  |  |            |
| 3              | Expenses directly con           |              |  |            |                              | ,  | •  | ٠,,                                    |                          |  |  |            |
| -              | line 10, column (B)             |              | •  |            |                              |  |  | ,                                      |                          | 3  |  |            |
| 4              | Net income (loss) from          |              |  |            |                              |  |  |  |                          |  |  |            |
| -              | ,                               |              |  |            |                              | •  | , ,  |  |                          | 4  |  |            |
| 5              | Gross income from ac            |              |  |            |                              |  |  |  |                          | 5  |  |            |
| 6              | Expenses attributable           |              |  |            |                              |  |  |  |                          | 6  |  |            |
| 7              | Excess exempt expens            |              |  |            |                              |  |  |  |                          |  |  |            |
|                | 4. Enter here and on P          | art II, line | 12   |            |                              |  |  |  |                          | 7  |  |            |

Schedule A (Form 990-T) 2022

| Part    | IX Advertising Income   |                                       |                        |                 | J                  |
|---------|---|---------------------------------------|------------------------|-----------------|--------------------|
| 1       | Name(s) of periodical(s). Check box if reporting two                              | o or more periodicals on a c          | onsolidated basis.     |                 |                    |
|         | A   |                                       |                        |                 |                    |
|         | В 💹   |                                       |                        |                 |                    |
|         | c   |                                       |                        |                 |                    |
|         | D   |                                       |                        |                 |                    |
| Enter a | amounts for each periodical listed above in the corre                             | _                                     |                        | Τ -             |                    |
| _       |   | Α                                     | В                      | С               | D                  |
| 2       | Gross advertising income  |                                       |                        |                 | 0.                 |
| _       | Add columns A through D. Enter here and on Part                                   | I, line 11, column (A)                |                        |                 |                    |
| а<br>3  | Direct advertising costs by periodical  |                                       |                        |                 |                    |
| а       | Add columns A through D. Enter here and on Part                                   |                                       |                        |                 | 0.                 |
| -       | Add coldmins A through B. Enter here and on har                                   | 1, iii (b)                            |                        |                 |                    |
| 4       | Advertising gain (loss). Subtract line 3 from line                                |                                       |                        |                 |                    |
|         | 2. For any column in line 4 showing a gain,                                       |                                       |                        |                 |                    |
|         | complete lines 5 through 8. For any column in                                     |                                       |                        |                 |                    |
|         | line 4 showing a loss or zero, do not complete                                    |                                       |                        |                 |                    |
|         | lines 5 through 7, and enter zero on line 8                                       |                                       |                        |                 |                    |
| 5       | Readership costs  |                                       |                        |                 |                    |
| 6       | Circulation income  |                                       |                        |                 |                    |
| 7       | Excess readership costs. If line 6 is less than                                   |                                       |                        |                 |                    |
|         | line 5, subtract line 6 from line 5. If line 5 is less                            |                                       |                        |                 |                    |
| •       | than line 6, enter zero   |                                       |                        |                 |                    |
| 8       | Excess readership costs allowed as a deduction. For each column showing a gain on |                                       |                        |                 |                    |
|         | line 4, enter the lesser of line 4 or line 7                                      |                                       |                        |                 |                    |
| а       | Add line 8, columns A through D. Enter the greater                                | · · · · · · · · · · · · · · · · · · · | al or zero here and or | <u> </u>        |                    |
|         | Part II, line 13  |                                       |                        |                 | 0.                 |
| Part    | X Compensation of Officers, Director  | ors, and Trustees (se                 | e instructions)        |                 |                    |
|         |   |                                       |                        | 3. Percentage   | 4. Compensation    |
|         | 1. Name   | <b>2.</b> Title                       | C                      | of time devoted | attributable to    |
|         |   |                                       |                        | to business     | unrelated business |
| (1)     |   |                                       |                        | %               |                    |
| (2)     |   |                                       |                        | %               |                    |
| (3)     |   |                                       |                        | %<br>%          |                    |
| (4)     | <u>_</u>  |                                       |                        | 90              |                    |
| Total   | . Enter here and on Part II, line 1   |                                       |                        |                 | 0.                 |
| Part    | W   | tructions)                            |                        |                 | -                  |
|         |   | ,                                     |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |
|         |   |                                       |                        |                 |                    |

### **SCHEDULE A** (Form 990-T)

## **Unrelated Business Taxable Income** From an Unrelated Trade or Business

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

501(c)(3) Organizations Only

B Employer identification number

|            | Island Institute   |        |                |        |            | 2       | 2-27         | <u>867</u>   | 31        |               |
|------------|--|--------|----------------|--------|------------|---------|--------------|--------------|-----------|---------------|
| c u        | Inrelated business activity code (see instructions) 54000  | 0      |                |        |            | D Se    | quence       |              | 2 of      | 2             |
|            |  |        |                |        |            |         |              |              |           |               |
| <b>E</b> D | escribe the unrelated trade or business Advertising  | in     | Organiz        | zati   | on's       | Wor     | king         | ⊤ <b>W</b> a | ter 1     | F             |
| Par        | t I Unrelated Trade or Business Income   |        | (A) Inc        | come   |            | (B) E   | xpenses      | 6            | (         | (C) Net       |
| 1a         | Gross receipts or sales  |        |                |        |            |         |              |              |           |               |
| b          | Less returns and allowances c Balance  | 1c     |                |        |            |         |              |              |           |               |
| 2          | Cost of goods sold (Part III, line 8)  | 2      |                |        |            |         |              |              |           |               |
| 3          | Gross profit. Subtract line 2 from line 1c   | 3      |                |        |            |         |              |              |           |               |
| 4 a        | Capital gain net income (attach Schedule D (Form 1041 or Form  |        |                |        |            |         |              |              |           |               |
|            | 1120)). See instructions   | 4a     |                |        |            |         |              |              |           |               |
| b          | Net gain (loss) (Form 4797) (attach Form 4797). See instructions)                                      | 4b     |                |        |            |         |              |              |           |               |
| С          | Capital loss deduction for trusts  | 4c     |                |        |            |         |              |              |           |               |
| 5          | Income (loss) from a partnership or an S corporation (attach   |        |                |        |            |         |              |              |           |               |
|            | statement)   | 5      |                |        |            |         |              |              |           |               |
| 6          | Rent income (Part IV)  | 6      |                |        |            |         |              |              |           |               |
| 7          | Unrelated debt-financed income (Part V)  | 7      |                |        |            |         |              |              |           |               |
| 8          | Interest, annuities, royalties, and rents from a controlled  |        |                |        |            |         |              |              |           |               |
|            | organization (Part VI)   | 8      |                |        |            |         |              |              |           |               |
| 9          | Investment income of section 501(c)(7), (9), or (17)   |        |                |        |            |         |              |              |           |               |
|            | organizations (Part VII)   | 9      |                |        |            |         |              |              |           |               |
| 10         | Exploited exempt activity income (Part VIII)   | 10     |                | 1 6    | 10         |         | <i>1</i> 7 1 | 0 0          |           |               |
| 11         | Advertising income (Part IX)   | 11     | 3.             | 1,64   | ±0.        | •       | 47,1         | 09.          |           | 4,459.        |
| 12         | Other income (see instructions; attach statement)  | 12     | 5              | 1,64   | 10         |         | 47,1         | 2 Q          |           | 4,459.        |
| 13         | Total. Combine lines 3 through 12  |        | •              |        | -          |         |              |              |           |               |
| Par        | t II Deductions Not Taken Elsewhere See instructions directly connected with the unrelated business in |        |                | ns or  | n dedu     | ctions. | Dedu         | ction        | s must    | be            |
| 1          | Compensation of officers, directors, and trustees (Part X)   |        |                |        |            |         |              | 1            |           |               |
| 2          | Salaries and wages   |        |                |        |            |         |              | 2            |           |               |
| 3          | Repairs and maintenance  |        |                |        |            |         |              | 3            |           |               |
| 4          | Bad debts  |        |                |        |            |         |              | 4            |           |               |
| 5          | Interest (attach statement). See instructions  |        |                |        |            |         |              | 5            |           |               |
| 6          | Taxes and licenses   |        |                |        |            |         |              | 6            |           |               |
| 7          | Depreciation (attach Form 4562). See instructions  |        |                |        |            |         |              |              |           |               |
| 8          | Less depreciation claimed in Part III and elsewhere on return  |        |                |        |            |         |              | 8b           |           |               |
| 9          | Depletion  |        |                |        |            |         |              | 9            |           |               |
| 10         | Contributions to deferred compensation plans   |        |                |        |            |         |              | 10           |           |               |
| 11         | Employee benefit programs  |        |                |        |            |         |              | 11           |           |               |
| 12         | Excess exempt expenses (Part VIII)   |        |                |        |            |         |              | 12           |           |               |
| 13         | Excess readership costs (Part IX)  |        |                |        |            |         |              | 13           |           | 4,459.        |
| 14         | Other deductions (attach statement)  |        |                |        |            |         |              | 14           |           |               |
| 15         | Total deductions. Add lines 1 through 14   |        |                |        |            |         |              | 15           |           | 4,459.        |
| 16         | Unrelated business income before net operating loss deduction. S                                       | ubtrac | t line 15 from | Part I | , line 13, |         |              |              |           | _             |
|            | column (C)   |        |                |        |            |         |              | 16           |           | 0.            |
| 17         | Deduction for net operating loss. See instructions   |        |                |        |            |         |              | 17           |           | 0.            |
| 18         | Unrelated business taxable income. Subtract line 17 from line 1  | 6      |                |        |            |         |              | 18           |           |               |
| _HA        | For Paperwork Reduction Act Notice, see instructions.  |        |                |        |            |         | S            | chedu        | le A (For | m 990-T) 2022 |

| Part      | III Cost of Goods Sold Enter metho  | od of inventory valuation | on                        |               | Page 2 |
|-----------|---|---------------------------|---------------------------|---------------|--------|
| 1         | Inventory at beginning of year  |                           |                           | 1             |        |
| 2         | Purchases   |                           |                           | 2             |        |
| 3         | Cost of labor   |                           |                           | 3             |        |
| 4         | Additional section 263A costs (attach statement)  |                           |                           |               |        |
| 5         | Other costs (attach statement)  |                           |                           |               |        |
| 6         | Total. Add lines 1 through 5  |                           |                           |               |        |
| 7         | Inventory at end of year  |                           |                           |               |        |
| 8         | Cost of goods sold. Subtract line 7 from line 6. Enter he   | · ·                       |                           |               | Vac Na |
| 9<br>Part | Do the rules of section 263A (with respect to property pr  IV Rent Income (From Real Property and   |                           |                           |               | Yes No |
|           | · · · · ·   | •                         |                           |               |        |
| 1         | Description of property (property street address, city, sta   | ite, ZIP code). Check     | if a dual-use. See instru | ictions.      |        |
|           | В   |                           |                           |               |        |
|           | c $\square$   |                           |                           |               |        |
|           | D   |                           |                           |               |        |
|           |   | Α                         | В                         | С             | D      |
| 2         | Rent received or accrued  |                           |                           |               |        |
| a         | From personal property (if the percentage of  |                           |                           |               |        |
|           | rent for personal property is more than 10%   |                           |                           |               |        |
|           | but not more than 50%)  |                           |                           |               |        |
| b         | From real and personal property (if the   |                           |                           |               |        |
|           | percentage of rent for personal property exceeds  |                           |                           |               |        |
|           | 50% or if the rent is based on profit or income)  |                           |                           |               |        |
| С         | Total rents received or accrued by property.  |                           |                           |               |        |
|           | Add lines 2a and 2b, columns A through D  |                           |                           |               |        |
| 3         | Total rents received or accrued. Add line 2c columns At Deductions directly connected with the income in lines 2(a) and 2(b) (attach statement) | hrough D. Enter here      | and on Part I, line 6, co | lumn (A)      | 0.     |
| 5         | Total deductions. Add line 4 columns A through D. Ente  | er here and on Part I I   | ine 6. column (R)         |               | 0.     |
| Part      |   | e instructions)           | (B)                       |               |        |
| 1         | Description of debt-financed property (street address, cit  | ry, state, ZIP code). Cl  | neck if a dual-use. See   | instructions. |        |
|           | A   |                           |                           |               |        |
|           | В 🔲   |                           |                           |               |        |
|           | c 🗌   |                           |                           |               |        |
|           | D   |                           |                           |               |        |
|           |   | Α                         | В                         | С             | D      |
| 2         | Gross income from or allocable to debt-financed   |                           |                           |               |        |
| _         | property  |                           |                           |               |        |
| 3         | Deductions directly connected with or allocable   |                           |                           |               |        |
|           | to debt-financed property   |                           |                           |               |        |
| a         | Straight line depreciation (attach statement)   |                           |                           |               |        |
| b         | Other deductions (attach statement)   |                           |                           |               |        |
| С         | Total deductions (add lines 3a and 3b,  |                           |                           |               |        |
|           | columns A through D)  |                           |                           |               |        |
| 4         | Amount of average acquisition debt on or allocable  |                           |                           |               |        |
| _         | to debt-financed property (attach statement)  |                           |                           |               |        |
| 5         | Average adjusted basis of or allocable to debt-   |                           |                           |               |        |
| e         | financed property (attach statement)  | %                         | %                         | %             | 0/     |
| 6<br>7    | Divide line 4 by line 5  Gross income reportable. Multiply line 3 by line 6   | %                         | <u>%</u>                  | <u>%</u>      | %      |
| 7<br>8    | Gross income reportable. Multiply line 2 by line 6 L  Total gross income (add line 7, columns A through D). I                                   | Enter here and an Dar     | t Lline 7 column (A)      |               | 0.     |
| 0         | i otal gross income (add line 7, columns A through D). I  | Linter Here and On Par    | ri, iirie 7, columni (A)  |               | •      |
| 9         | Allocable deductions. Multiply line 3c by line 6  |                           |                           |               |        |
| 10        | Total allocable deductions. Add line 9, columns A thro  |                           |                           |               | 0.     |
| 11        | Total dividends-received deductions included in line 1  | 0                         |                           |               | 0.     |

| Part   | VI Interest, Annu               | uities, Ro    | oyalties, and Re                                 | ents fror    | n Control                              | led Or   | ganization                                     | s (see inst   | ructions)   | Page 3  |
|--------|---------------------------------|---------------|--|--------------|--|--|--|---|---|---|
|        |                                 | -             |  |              |  |  | Exempt Contro                                  | ,                 |   |   |
|        | Name of controlled organization |               | 2. Employer identification number                |              |  | al of specified nents made some specified that is included controlling organized tion's gross in |  | olumn 4<br>ded in the<br>organiza-                      | <b>6.</b> Deductions directly connected with income in column 5 |   |
| (1)    |                                 |               |  |              |  |  |  |   |   |   |
| (2)    |                                 |               |  |              |  |  |  |   |   |   |
| (3)    |                                 |               |  |              |  |  |  |   |   |   |
| (4)    |                                 |               |  |              |  |  |  |   |   |   |
|        |                                 | 1             |  | 1            | Controlled O                           | -  |  |   |   |   |
| 7      | . Taxable Income                | ir            | Net unrelated<br>ncome (loss)<br>e instructions) |              | otal of specif<br>syments mad          |  | that is inc                                    | of column 9<br>cluded in the<br>organization'<br>income |   | Deductions directly connected with come in column 10                |
| (1)    |                                 |               |  |              |  |  |  |   |   |   |
| (2)    |                                 |               |  |              |  |  |  |   |   |   |
| (3)    |                                 |               |  |              |  |  |  |   |   |   |
| (4)    |                                 |               |  |              |  |  |  |   |   |   |
|        |                                 |               |  |              |  |  | Enter here                                     | nns 5 and 10.<br>and on Part I<br>column (A)            | , Ente  | d columns 6 and 11.<br>er here and on Part I,<br>line 8, column (B) |
| Totals |                                 |               |  |              |  |  |  |   | ).  | 0.  |
| Part   | VII Investment                  | Income        | of a Section 50                                  | 1(c)(7), (   | 9), or (17)                            | Orgai  | nization (s                                    | ee instructio   | ns)   |   |
|        | <b>1.</b> Desc                  | cription of   | income   |              | 2. Amou incor                          |  | 3. Deduction directly connumber (attach states | ected (attac  | Set-asides<br>h statemer  | 5. Total deductions<br>and set-asides<br>(add cols 3 and 4)         |
| (1)    |                                 |               |  |              |  |  |  |   |   |   |
| (2)    |                                 |               |  |              |  |  |  |   |   |   |
| (3)    |                                 |               |  |              |  |  |  |   |   |   |
| (4)    |                                 |               |  |              | Add amou                               | ınte in  |  |   |   | Add amounts in  |
| Totals |                                 |               |  |              | column 2<br>here and o<br>line 9, colu | . Enter<br>n Part I,   |  |   |   | column 5. Enter here and on Part I, line 9, column (B)              |
| Part   | VIII Exploited E                | xempt A       | Activity Income                                  | , Other 1    | Than Adve                              |  | g Income                                       | see instruction   | ons)  | -   |
| 1      | Description of exploite         | ed activity:  |  | -            |  |  |  |   |   |   |
| 2      | Gross unrelated busin           | ess incom     | e from trade or busi                             | ness. Ente   | r here and o                           | n Part I,  | line 10, colum                                 | n (A)   | _ 2   |   |
| 3      | Expenses directly con           | nected wit    | h production of unre                             | elated busi  | iness income                           | e. Enter l   | here and on Pa                                 | art I,  |   |   |
|        | line 10, column (B)             |               |  |              |  |  |  |   | . 3   |   |
| 4      | Net income (loss) from          |               |  |              |  |  |  |   |   |   |
|        | lines 5 through 7               |               |  |              |  |  |  |   | . 4   |   |
| 5      | Gross income from ac            | tivity that i | is not unrelated busi                            | iness incor  | me                                     |  |  |   | 5   |   |
| 6      | Expenses attributable           |               |  |              |  |  |  |   | . 6   |   |
| 7      | Excess exempt expen             |               |  | 6, but do no | ot enter mor                           | e than th  | he amount on I                                 | ine   |   |   |
|        | 4. Enter here and on F          | Part II, line | 12   |              |  |  |  |   | .   7   |   |

Schedule A (Form 990-T) 2022

| 1                                  | IX Advertising Income  |                       |                       |                 |                    |
|------------------------------------|--|-----------------------|-----------------------|-----------------|--------------------|
| -                                  | Name(s) of periodical(s). Check box if reporting two   |                       | onsolidated basis.    |                 |                    |
|                                    | A The Working Waterfront   |                       |                       |                 |                    |
|                                    | В 💹  |                       |                       |                 |                    |
|                                    | c  |                       |                       |                 |                    |
|                                    | D  |                       |                       |                 |                    |
| Enter a                            | amounts for each periodical listed above in the corres                                       | ponding column.       |                       | T               |                    |
|                                    |  | A 540                 | В                     | С               | D                  |
| 2                                  | Gross advertising income   |                       |                       |                 | F1 640             |
|                                    | Add columns A through D. Enter here and on Part I,   | line 11, column (A)   |                       |                 | 51,648.            |
| а                                  |  | 47.100                |                       | 1               |                    |
| 3                                  | Direct advertising costs by periodical   | <u> </u>              |                       |                 | 47 100             |
| а                                  | Add columns A through D. Enter here and on Part I,   | line 11, column (B)   |                       |                 | 47,189.            |
|                                    | Advantation again (Issae). Outstand the officers the   |                       |                       | 1               |                    |
| 4                                  | Advertising gain (loss). Subtract line 3 from line   |                       |                       |                 |                    |
|                                    | 2. For any column in line 4 showing a gain,  |                       |                       |                 |                    |
|                                    | complete lines 5 through 8. For any column in line 4 showing a loss or zero, do not complete |                       |                       |                 |                    |
|                                    | lines 5 through 7, and enter zero on line 8  | 4,459.                |                       |                 |                    |
| 5                                  | Readership costs   | 207 400               |                       |                 |                    |
| 6                                  | Circulation income   |                       |                       |                 |                    |
| 7                                  | Excess readership costs. If line 6 is less than  |                       |                       |                 |                    |
| -                                  | line 5, subtract line 6 from line 5. If line 5 is less                                       |                       |                       |                 |                    |
|                                    | than line 6, enter zero  | 232,381.              |                       |                 |                    |
| 8                                  | Excess readership costs allowed as a   |                       |                       |                 |                    |
|                                    | deduction. For each column showing a gain on   |                       |                       |                 |                    |
|                                    | line 4, enter the lesser of line 4 or line 7   | 4,459.                |                       |                 |                    |
| а                                  | Add line 8, columns A through D. Enter the greater   | <u> </u>              | l or zero here and or | 1               | _                  |
|                                    | Part II, line 13   |                       |                       |                 | 4,459.             |
| Part Part                          | X Compensation of Officers, Directo  | rs, and Trustees (see | e instructions)       |                 |                    |
|                                    |  |                       |                       | 3. Percentage   | 4. Compensation    |
|                                    | 1. Name  | 2. Title              |                       | of time devoted | attributable to    |
|                                    |  |                       |                       | to business     | unrelated business |
| (1)                                |  |                       |                       | %               |                    |
| (O)                                |  |                       |                       | %               |                    |
|                                    |  |                       | 1                     |                 |                    |
| (3)                                |  |                       |                       | %               |                    |
| (3)                                |  |                       |                       | %<br>%          |                    |
| (3)<br>(4)                         | Enter how and an Dort II line 4  |                       |                       |                 | 0                  |
| 3)<br>4)<br>Total                  | Enter here and on Part II, line 1  |                       |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  |  | uctions)              |                       |                 | 0.                 |
| (2)<br>(3)<br>(4)<br>Total<br>Part | V// 0 1 11 4 11  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 11 4 11  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 11 4 11  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| (3)<br>(4)<br>Total                | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 11 4 11  | uctions)              |                       |                 | 0.                 |
| 3)<br>4)<br>Total                  | V// 0 1 11 4 11  | uctions)              |                       |                 | 0.                 |

Island Institute 22-2786731

| Form 990-T (                     | A) Income          | (Loss) from S Co   | rporations       | Statement 3             |
|----------------------------------|--------------------|--------------------|------------------|-------------------------|
| Description                      |                    |                    |                  | Net Income<br>or (Loss) |
| (loss)                           | Chocolates, LLC    | _                  |                  | 2,410,                  |
| Total Includ                     | led on Schedule A, | Part I, line 5     |                  | 2,413.                  |
| 990-T Sch A                      | Post-201           | 17 Net Operating   | Loss Deduction   | Statement 4             |
|                                  |                    | Loss<br>Previously | Loss             | Available               |
| Tax Year                         | Loss Sustained     | Applied            | Remaining        | This Year               |
| Tax Year<br>06/30/21<br>06/30/22 | 1,901.<br>5,783.   |                    | 1,901.<br>5,783. |                         |

| Form 990-T | Description of Organization's | Unrelated | Statement 5 |
|------------|-------------------------------|-----------|-------------|
| Schedule A | Business Activit              | У         |             |

Advertising in Organization's Working Water Front Publications

To Form 990-T, Schedule A, Line E

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Type or Name of exempt organization or other filer, see instructions. print Island Institute 22-2786731 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 386 Main Street, PO Box 648 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. 04841 Rockland, ME Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) Peter Rand • The books are in the care of ▶ 386 Main Street, PO Box 648 - Rockland, ME 04841 Telephone No. ► 207-594-9209 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. May 15, 2024 \_\_\_\_, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or  $\underline{\hspace{0.5cm}}$  , and ending  $\underline{\hspace{0.5cm}}$   $\underline{\hspace{0.5cm}}$  JUN  $\underline{\hspace{0.5cm}}$  30 , 2023Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

223841 04-01-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)